

TABLE OF CONTENTS

Intro	duction 1
I. Tr	ansparency of Implementation of Good Corporate Governance2
A.	Disclosures of Implementation of Good Corporate Governance.2
	1. Fulfillment of Duties and Responsibilities of the
	Board of Commissioners and the Board of Directors. 2
	2. Completeness and Fulfillment of Duty of the
	Committees7
	3. Implementation of Compliance, Internal Audit and
	External Audit Function17
	4. Implementation of Risk Management and Internal
	Control System29
	5. Lending to Related Party and Large Exposures43
	6. Bank's Strategic Plan44
	7. Transparency of Financial and Non Financial
	Condition Undisclosed in Other Reports45
	8. Other information related to Bank's Good Corporate
	Governance
В.	Share Ownership by Members of the Board of
	Commissioners and the Board of Directors of 5% (Five
	Per Cent) or More of the Paid-Up Capital47
С.	Financial Relations and Family Relations of Members of
	the Board of Commissioners and the Board of Directors
	with Other Members of the Boards and/or With the
	Controlling Shareholders
	PT. Bank Bumi Arta Tbk

	D. Remuneration Package/Policy and Other Facilities for th	e
	Board of Commissioners and the Board of Directors49)
	E. Share Options)
	F. Ratio of Highest to Lowest Salary51	-
	G. Frequency of Meeting of the Board of Commissioners52	>
	H. Internal Fraud	3
	I. Legal Cases	ł
	J. Transaction Bearing Conflict of Interests54	ł
	K. Shares Buy Back and/or Bonds Buy Back55	5
	L. Donations for Corporate Social Responsibility and	
	Political Activities55)
II.	Report on Self-Assessment of Implementation of Good	
	Corporate Governance	5

Appendix I Worksheet for Self Assessment of Implementation of Good Corporate Governance.

Introduction

PT. Bank Bumi Arta Tbk. (Bank Bumi Arta) understands that rapid development in banking industry and the ever-increasing complexity of Bank activities will increase risk exposures for the Bank. Considering these increasing risks and challenges, Bank Bumi Arta has committed to implement Good Corporate Governance into its business practices.

In addition to enhancing Bank performance, the implementation of Good Corporate Governance also aims to protect stakeholders' interests and improve the compliance with laws and regulations, as well as with the common ethical values in banking industry. Implementation of Good Corporate Governance in Bank Bumi Arta is based on five fundamental principles of Good Corporate Governance, namely Transparency, Accountability, Responsibility, Independence and Fairness.

In addition, the implementation of Good Corporate Governance in Bank Bumi Arta also bases on the Regulation of Bank Indonesia No. 8/4/PBI/2006 of January 30, 2006, Regulation of Bank Indonesia No. 8/14/PBI/2006 of October 5, 2006, Circular of Bank Indonesia No. 15/15/DPNP of April 29, 2013 on Implementation of Good Corporate Governance for Commercial Banks.

Bank Bumi Arta commits to practice and implement the principles of Good Corporate Governance in every business activity at all organization levels and stages.

The Report on Implementation of Good Corporate Governance of Bank Bumi Arta of 2014 consists of 2 (two) sections as follows:

- I. Transparency of Implementation of Good Corporate Governance Implementation.
- II. General Summary of Results of Self Assessment on Implementation of Good Corporate Governance.

I. Transparency of Implementation of Good Corporate Governance

- A. Disclosures of Good Corporate Governance Practices
 - 1. Fulfillment of Duties and Responsibilities of the Board of Commissioners and the Board of Directors

The role of the Board of Commissioners and the Board of Directors in public company management is highly important. Assignment of duties and responsibilities of the Board of Commissioners and the Board of Directors is basically set forth in the Law on Limited Liability Company, the Articles of Association and the Regulation of Bank Indonesia concerning Good Corporate Governance, and the internal policy of Bank Bumi Arta in general serves as a guidance for the Board of Commissioners and the Board of Directors in performing their duties and responsibilities with regard to the management of Bank Bumi Arta.

a. The Number, Composition, Criteria and Independence of members of the Board of Commissioners and the Board of Directors

The Board of Commissioners in Bank Bumi Arta consists of 3 people as follows:

1) Ir. Rachmat Mulia Suryahusada, MBA, as the

President Commissioner

- 2) Daniel Budi Dharma as Independent Vice President Commissioner
- 3) R.M. Sjariffudin (Mohammad Sjariffudin) as Independent Commissioner

Meanwhile, the Board of Directors in Bank Bumi Arta consists of 3 (three) people as follows:

- 1) Wikan Aryono (Wikan Aryono S) as the President Director
- 2) Hendrik Atmaja as the Credit and Marketing Director
- 3) Tan Hendra Jonathan as the Compliance Director

President Director and Compliance Director of Bank Bumi Arta are Independent Parties.

All members of the Board of Commissioners and the Board of Directors have obtained approval from Bank Indonesia.

- b. Duties and Responsibilities of the Board of Commissioners and the Board of Directors
 - 1) Duties and Responsibilities of the Board of Commissioners

Pursuant to the provisions in the Articles of

Association of Bank Bumi Arta, the Board of Commissioners supervises policy made by the Board of Directors with regard to the management, running of the management of Bank Bumi Arta in general and management of businesses owned by Bank Bumi Arta, as well as provides advice for the Board of Directors and performs other duties as set forth over times by the General Meeting of Shareholders.

The internal policy of Bank Bumi Arta on Good Corporate Governance practices with regard to the duties and responsibilities of the Board of Commissioners is as follows:

- a) The Board of Commissioners shall ensure the implementation of Good Corporate Governance in every business managed by the Bank at all organization levels and stages
- b) The Board of Commissioners shall perform supervision on fulfillment of duties and responsibilities of the Board of Directors, as well as provide advices to the Board of Directors, among others by holding regular meeting no less than 4 (four) times in a year
 c) In performing the supervision, the Board of

PT. Bank Bumi Arta Tbk.

Commissioners shall direct, monitor or evaluate the implementation of Bank strategic policies.

- d) In performing the supervision, the Board of Commissioners is not allowed to engage in the making of decision related to Bank's operational activities, except on
 - Lending to related party pursuant to the regulation of Bank Indonesia on Maximum Limit of Lending for Commercial Bank; and
 - (2) Other matters as specified in the Articles of Association of the Bank or the applicable laws and regulations.
- e) Decision-making by the Board of Commissioners as referred to in number d)1 and d)2 is a part of the supervision duty of the Board of Commissioners, and it does not nullify the responsibilities of the Board of Directors in the implementation of Bank management.
- f) Deliver a memorandum to the Board of Directors the results of Meeting of the Board of Commissioners on matters of the Board of Commissioners' concern.
- g) The Board of Commissioners shall ensure that the Board of Directors has taken follow-up

actions on audit findings and recommendation from Bank's Internal Audit Task Force, External Auditor, and suggestion from the Board of Commissioners for the Board of Directors, supervision result from Bank Indonesia and/or other authorities.

- h) Request the Board of Directors to prepare a Corporate Plan for the next 3 (three) years, including analysis on Bank's mission, vision and Business Plan.
- i) Monitors and reviews/evaluates performance of the Board of Directors in realizing Bank's Business Plan per semester, as well as provides supporting data for the review/evaluation.
- j) The Board of Commissioners shall inform to Bank Indonesia no later than 7 (seven) business days since the disclosure of
 - Violation of laws and regulations on financial and banking matters.
 - (2) Condition or predicted condition that may threat the continuity of Bank business.
- k) In order to support the effectiveness of fulfillment of its duties and responsibilities, the Board of Commissioners shall establish at least:

- (1) An Audit Committee;
- (2) A Risk Monitoring Committee;
- (3) A Remuneration and Nomination Committee
- I) Appointment of members of the Board of Commissioners as referred to in point k) is made by the Board of Directors according to the decision of Meeting of the Board of Commissioners.
- m) The Board of Commissioners shall ensure that the established Committee as referred to in point k) performs its duties effectively.
- Duties and Responsibilities of the Board of Directors

the provisions in the Articles Pursuant to of Association of Bank Bumi Arta, the Board of Directors is held responsible for performing its duties for the interest of Bank Bumi Arta. In achieving its goal and objective, the Board of Directors represents Bank Bumi Arta lawfully and directly both inside and outside the Justice Court for all matters and in all events, binds Bank Bumi Arta with other party and other party with Bank Bumi Arta, as well as performs any action related to the management or ownership, but with certain

PT. Bank Bumi Arta Tbk.

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limitation.
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The internal policy of Bank Bumi Arta on Good Corporate Governance practices with regard to the duties and responsibilities of the Board of Commissioners is as follows:

- a) The Board of Directors is fully responsible for the management of the Bank.
- b) The Board of Directors must manage the Bank according to its authorities and responsibilities as set forth in the Articles of Association and the applicable laws and regulations.
- c) The Board of Directors must implement the principles of Good Corporate Governance in every business managed by the Bank at all organizational levels and stages.
- d) The Board of Directors must follow-up audit findings and recommendation from Bank's Internal Audit Task Force, External Audit Task Force, supervision result from Bank Indonesia and/or other authorities.
- e) The Board of Directors must follow up the advice/memorandum from the Board of Commissioners on the Result of Meeting of the Board of Commissioners for issues under the concern of the

Board of Commissioners.

- f) The Board of Directors must prepare a written report that is supplied with the supporting data on the follow up by the Board of Directors for the advice/memorandum from the Board of Commissioners.
- g) The Board of Directors must provide accountability report on the implementation of its duties to the shareholders in the General Meeting of Shareholders.
- h) The Board of Directors must disclose to the employees Bank's strategic policy in employment.
- i) In order to promote the effectiveness of fulfillment of its duties and responsibilities, the Board of Directors must establish at least an Internal Audit Task Force, Risk Management Task Force and Risk Management Committee, as well as a Compliance Task Force.
- j) The Board of Directors must provide data and information that is accurate, relevant and in timely manner to the Board of Commissioners.

c. Recommendation from the Board of Commissioners

The Board of Directors must take into account the recommendation from the Board of Commissioners

according to the result of the General Meeting of Shareholders and the Meeting of the Board of Commissioners.

2. Completeness and Fulfillment of Duty of the Committees

To support the effectiveness of implementation of duties and responsibilities of the Board of Commissioners, the Board of Commissioners has established the Audit Committee, Risk Monitoring Committee and Remuneration and Nomination Committee.

- a. Audit Committee
 - The Structure, membership, skills and independence of members of the Committee the Audit Committee was established on June 30, 2006, and commenced effective on July 1, 2006. The structure of the Audit Committee has changed and as from March 16, 2013, the structure of the Audit Committee is as follows:



The structure of the Audit Committee consists of:

- a) R. M. Sjariffudin (Mohammad Sjariffudin) as the Chairman and Independent Party, the Commissioner cum Independent Commissioner¹.
- b) Dr. Timotius, Ak as Member and Independent Party, who has expertise in financial field.
- C) Lexyndo Hakim, SH, MH, M.KN as Member and Independent Party, who has expertise in legal field or banking.

2) Duties and Responsibilities of the Committee

Audit Committee has the following duties and responsibilities:

- a) Performing analysis on financial information to be published by Bank for public and/or the authorities, such as financial statement, projection and other reports related to financial information of the Bank.
- b) Performing analysis on legal compliance with regard to Bank's activities.
- c) Providing independent opinion in the event of dissenting opinions between the management

¹R.M. Sjariffudin (Mohammad Sjariffudin) has been re-appointed the Chairman of Audit Committee for the next 1 (one) period, pursuant to Decree of the Board of Directors No. DIR/189/VI/2014 of June 20, 2014.

board and the Accountant on the provided service.

- d) Providing recommendation to the Board of Commissioners on the appointment of Public Accounting Firm in consideration of the independence, scope of duty and fee, which will be presented before the General Meeting of Shareholders.
- e) Performing analysis and providing advices to the Board of Commissioners with regard to conflict of interests potentials in the Bank.
- f) Performing analysis on implementation of audit by internal auditor and monitoring the implementation of follow-ups by the Board of Directors with regard to the findings collected by the internal auditor.
- g) Conducting monitoring and evaluation on audit planning and implementation and monitoring of follow up to audit result in order to assess internal control adequacy, including financial reporting adequacy.
- h) Providing recommendation to the Board of Commissioners on appointment of Public Accounting Firm according to the independence,

scope of duties and fee to be presented before the General Meeting of Shareholders.

- i) Providing recommendation to the Board of Commissioners on the result of monitoring and evaluation on the following:
 - (1) Performance of duties of the Internal Audit Task Force
 - (2) Compliance of the Audit performed by the Public Accounting Firm with the applicable Auditing Standard.
 - (3) Compliance of financial statement with the applicable auditing standard.
 - (4) Implementation of follow up by the Board of Directors with regard to the findings collected by the Internal Audit Task Force, Public Accountant and result of monitoring by Bank Indonesia.
- j) Keeping the confidentiality of bank documents, data and information.

3) Frequency of meeting of the Committee

In fulfilling its duties and responsibilities, the Audit Committee holds no less than 1 (once) meetings in 3 months.

4) Committee Work Plan and Realization

During 2014, the Audit Committee has:

a) held 5 meetings that are attended by all members of the Audit Committee.

Attendance of members of Audit Committee in 2014.

Audit Committee	Twl	Tw2	Tw3	Tw4	
(Date)	19/03/14	19/06/14	23/09/14	02/12/14	15/12/14
R.M.Sjariffudin					
(Mohammad Sjariffudin),	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Chairman					
Dr. Timotius, Ak,		,	,		,
Member	V			V	N
Lexyndo Hakim, SH, MH, M.Kn,	\checkmark	\checkmark	V	V	
Member				·	

Result of meeting of Audit Committee is presented in the Minutes of meeting as documentation and the Audit Committee has provided the memorandum of recommendation with regard to the result of Meeting of Audit Committee for the Board of Commissioners on issues under the concern of the Audit

PT. Bank Bumi Arta Tbk.

Committee.

b) Performing analysis on financial information to be published by Bank for public and/or the authorities, such financial as statement, projection and other reports related to financial information of the Bank, legal compliance of the Bank, implementation of audit by the internal auditor and monitor the implementation of follow up by the Board of Directors with regard to the findings collected the internal auditor, which will bv be submitted to the Board of Commissioners in the Minutes of meeting of Audit Committee.

b. Risk Monitoring Committee

1) Structure, membership, skills and independence of of the Committee Risk members Monitoring Committee was established on April 16, 2006, and commenced effective on June 01, 2007. The Monitoring Committee structure of Risk has changed and as from August 1, 2012, the structure of the Committee is as follows:



The structure of Risk Monitoring Committee consists of:

- a) Daniel Budi Dharma as the chairman and Vice President Commissioner cum Independent Commissioner, who has expertise in banking field.
- b) Dr. Timotius, Ak as Member and Independent Party, who has expertise in financial field.
- c) Nancy Effendy as Member and Independent Party, who has expertise in risk management.
- 2) Duties and Responsibilities of the Committee Duties and responsibilities of Risk Monitoring Committee are as follows:
 - a) Providing recommendation for the Board of Commissioners on the result of
 - (1) Evaluation on conformity of risk management policy to the implementation of the policy.
 - (2) Monitoring and evaluation on the fulfillment of duties of Risk Management Committee and Risk Management Task Force.
 - b) Performing evaluation (assessment) based on the risk condition on field, among others by

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considering

- (1) Lending Approval Authority Limit ("BWMK").
- (2) Competence and Integrity aspect of Human Resource.
- (3) Adequacy of office facility and infrastructure.
- (4) Information from other party related to the operational activities that are exposed to risk.
- c) Keeping the confidentiality of Bank's document, data and information.
- 3) Frequency of meeting of the Committee

In fulfilling its duties and responsibilities, Risk Monitoring Committee holds no less than 4 (four) meetings in a year and, when necessary, may hold a meeting other than the scheduled meeting.

- 4) Committee Work Plan and Realization During 2014, Risk Monitoring Committee has:
 - a) Held 4 meetings that are attended by all members of Risk Monitoring Committee.

Audits Committee	Tw 1	Tw 2	Tw 3	Tw 4
(Date)	19/03/14	19/06/14	23/09/14	02/12/14
Daniel Budi Dharma,	,	,		1
Chairman	V	\checkmark	\checkmark	N
Nancy Effendy,				
Member	V	V	\checkmark	
Dr. Timotius, Ak,	,	,		
Member	V	V	\checkmark	V

Attendance of members of Audit Committee in 2014

b) Made analysis on Report on Risk Profile, implementation of risk management policy and the duties of Risk Monitoring Committee and Risk Management Unit, which will be submitted to the Board of Commissioners in the Minutes of meeting of Risk Monitoring Committee and Risk Monitoring Committee has submitted the memorandum of recommendation with regard to the result of Meeting of Risk Monitoring Committee to the Board of Commissioners on issues under the concern of Risk Monitoring Committee.

- c. Remuneration and Nomination Committee
 - 1) The structure, membership, skills and independence of members of the Committee Remuneration and Nomination Committee was established on April 16, 2007 and commenced effective as from June 1, 2007. The structure of the Remuneration and Nomination Committee has changed and as from April 30, 2010, the structure of the Committee is as follows:



The structure of Remuneration and Nomination Committee consists of:

- a) Daniel Budi Dharma as the chairman and Vice President Commissioner cum Independent Commissioner, who has expertise in banking field.
- b) Ir. Rachmat Mulia Suryahusada, MBA, as Member and President Commissioner, having expertise in banking field.

- c) Jenny Liem as Member and Head of Personnel, General Affair and Secretariat Department, who has expertise in human resource field.
- 2) Duties and Responsibilities of the Committee Remuneration and Nomination Committee has the following duties and responsibilities:
 - a) Performing evaluation on the Remuneration policy, such as on the wealth of employees, including the payroll structure.
 - b) Submitting the memorandum to the Board of Commissioners upon recommendation from the Committee on:
 - (1) Remuneration Policy for the Board of Commissioners and the Board of Directors to be presented before the General Meeting of Shareholders.
 - (2) Remuneration Policy for the Executive Officer and employees in general to be reported to the Board of Directors.
 - c) In evaluating the Remuneration policy, the Committee shall at least take into account the followings:
 - Financial performance and provision of reserve fund as set forth in the

applicable laws and regulations.

- (2) Individual work achievement.
- (3) Fairness with peer group.
- (4) Consideration of Bank's long-term goal and strategy.
- d) Preparing and providing recommendation on the system and procedures for appointment and/or replacement of the Board of Commissioners and the Board of Directors for the Board of Commissioners, to be presented before the General Meeting of Shareholders.
- e) Providing recommendation on candidates for members of the Board of Commissioners and/or the Board of Directors for the Board of Commissioners, to be presented before the General Meeting of Shareholders.
- f) Providing recommendation on independent party for members of the Audit Committee or Risk Monitoring Committee for the Board of Commissioners.
- g) Keeping the confidentiality of Bank's document, data and information.

3) Frequency of meeting of the Committee

In fulfilling its duties and responsibilities, the Remuneration and Nomination Committee holds no less than 2 (four) meetings in a year and, when necessary, may hold a meeting other than the scheduled meeting.

4) Committee Work Plan and Realization

During 2014, the Remuneration and Nomination Committee :

a) Has held 3 meetings that are attended by members of the Remuneration and Nomination Committee.

Attendance of members of the Remuneration and Nomination Committee in 2014

Remuneration and Nomination	Τv	Tw4	
Committee	22/04/14	16/06/14	10/12/14
(Date)	22/04/14	10/00/14	10/12/14
Daniel Budi Dharma, Ghairman	V	\checkmark	\checkmark
Ir. Rachmat Mulia Suryahusada, MBA, Member	V	\checkmark	V
Jenny Liem, Member	V	\checkmark	\checkmark

Provided recommendation for the Board of b) Commissioners on the remuneration policy for the Board of Commissioners and the Board of Directors, as well as recommendation on candidates of member of the Board of Commissioners that will be provided in the Minutes of meeting of Remuneration and Nomination Committee, which will be presented before the General Meeting of Shareholders, and the Remuneration and Nomination Committee memorandum has submitted the for recommendation on the result of Meeting of Remuneration and Nomination Committee to the Board of Commissioners on issues under the concern of the Remuneration and Nomination Committee.

3. Implementation of Compliance, Internal Audit and External Audit Function

a. Compliance Function

Compliance Function in Bank Bumi Arta is under the responsibility of the Compliance Director and

implemented by Compliance Task Force that is independent from the other task forces. Appointment of Compliance Director is the commitment of Bank Bumi Arta to always complying with the laws and regulations, both the regulation issued by Financial Service Authority, Bank Indonesia or other laws and regulations.

The general duty of Compliance Director is to advise all organizational levels, from the highest level to the operating personnel to comply with the principles of prudential banking. This general duty can be fulfilled in several ways, such as by issuing the circulars, providing advice in several summits and work meetings.

The Compliance Director must prevent the Board of Directors of the Bank from making policy and/or decision that violates Bank Indonesia Regulation and other applicable laws and regulation, which may harm the continuity of Bank's business.

Bank's Compliance Function includes measures for:

 Realizing the development of Compliance Culture at all organizational levels and Bank's business activities;

- 2) Managing Compliance Risk faced by the Bank;
- 3) Ensuring that the policy, provision, system and procedures, as well as business activities carried out by the Bank, have complied with Financial Service Authority, Bank Indonesia regulation and the applicable laws and regulations.
- 4) Ensuring Bank's compliance with the commitment made between the Bank and Bank Indonesia and/or other supervisory authorities.

In managing Compliance Risk that the Bank may face, the Compliance Task Force performs identification, measurement, monitoring and controlling of Compliance Risk based on the reports received from related units, which include functional activities lending, treasury and related to investment, operational and service, trade financing, funding and debt instruments, Information System Technology and Management Information System, as well as Human Resource Management.

Compliance Director gives approval for Report on Compliance Risk made by the Compliance Task Force. Report on Compliance Risk will be submitted to the Risk Management Unit to prepare Report on Risk Profile in Bank Bumi Arta.

In order to ensure that the Bank has complied with Financial Service Authority, Bank Indonesia applicable laws Regulation and other and regulations, Compliance Director -together with the Compliance Task Force- coordinate with the relevant work units to ensure the availability and conformity of the guideline, system and procedures in each work unit to Financial Service Authority, Bank Indonesia Regulation and the applicable laws and regulations for the Principles of Prudential Banking.

In order to monitor and maintain Bank's compliance with all agreements and commitments made between the Bank and Bank Indonesia or other supervisory authorities, Compliance Director performs monitoring of implementation of agreement, fulfillment of commitment, Bank's commitment to obey the command and prohibition from Financial Service Authority, Bank Indonesia or other supervisory authorities.

The Compliance Director has the following duties and responsibilities:

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 Formulating the strategy to encourage the development of Bank's Compliance Culture

The general duty of Compliance Director is to advise all organizational levels, from the highest level to the operating personnel to comply with the principles of prudential banking for the development of Bank's Compliance Culture. This general duty can be fulfilled in several ways, such as by issuing the circulars, providing advices in several summits and work meetings.

 Proposing the compliance policy or compliance principles to be stipulated by the Board of Directors.

The Compliance Director issues Decree of the Board of Directors on Compliance Analysis for monitoring of all provisions of fund in the form of lending (exposure group >2 billion) and gives approval for Compliance Analysis made by the Compliance Task Force.

 Specifying compliance system and procedures (Compliance Guideline.

Compliance Director specifies the Compliance

Guideline that is a quideline for the implementation of Compliance Function to perform properly. This guideline is specified according to the duties and responsibilities of Compliance Director pursuant to Bank Indonesia Regulation No. 13/2/PBI/2011 of January 12, 2011 on Compliance Function Implementation of for Commercial Banks.

4) Ensuring that the policy, provision, system and procedures, as well as business activities carried out by the Bank, have complied with Bank Indonesia regulation and the applicable laws and regulations.

In order to ensure that the Bank has complied with Financial Service Authority, Bank Indonesia Regulation and other applicable laws and regulations for Principles of Prudential Banking, Compliance Director -together with the Compliance Task Force- coordinate with the relevant work units to ensure the availability and conformity of the guideline, system and procedures in each work unit to Bank Indonesia Regulation and the applicable laws and regulations for the Principles of Prudential Banking.

5) Minimizing Bank's Compliance Risk.

In order to minimize Bank's Compliance Risk, the Compliance Director gives approval for Report on Compliance Risk made by the Compliance Task Force and provides advices for the management board, both verbally and in written by sending an Internal Memo, in the event that some improvements are necessary.

6) Taking preventive measures to avoid the policy and/or decision made by the Board of Directors of the Bank violating Bank Indonesia regulation and the applicable laws and regulations.

The Compliance Director must prevent the Board of Directors of the Bank from making policy and/or decision that violates Bank Indonesia Regulation and other applicable laws and regulation, which may harm the continuity of Bank's business.

 Performing other duties related to Compliance Function.

In order to monitor and maintain Bank's compliance with all agreements and commitments made between the Bank and Bank Indonesia or other

supervisory authorities, Compliance Director performs monitoring of implementation of agreement, fulfillment of commitment, Bank's commitment to obey the command and prohibition from Bank Indonesia or other supervisory authorities.

To promote the effectiveness of fulfillment of its duties and responsibilities, the Compliance Director supervises Compliance Task Force that is independent from the operational task force.

Duties and responsibilities of the Compliance Task Force are as follows:

- Taking measures for supporting the development of Compliance Culture in all Bank's business activities at all organizational levels.
- 2) Performing identification, measurement, monitoring and controlling of Compliance Risk with reference to Bank Indonesia regulation on the Implementation of Risk Management for Commercial Banks.
- 3) Assessing and evaluating the effectiveness, adequacy and conformity of policy, provision, system and procedures in the Bank to the applicable laws and regulations.

- 4) Making a review and/or recommending update and improvement of Bank's policy, provision, system and procedures to comply with Bank Indonesia regulation and the applicable laws and regulations.
- 5) Putting efforts to ensure that the policy, provision, system and procedures, as well as business activities carried out by the Bank, have complied with Bank Indonesia regulation and the applicable laws and regulations.
- Assisting the fulfillment of 6) duties of Compliance Director in monitoring and compliance maintaining Bank's with all agreements and commitments made between the Bank and Bank Indonesia.
- 7) Performing monitoring of all provisions of fund in the form of lending (exposure group >= 2 billion Rupiah) for Compliance Analysis.
- Coordinating the distribution of duties and responsibilities of the staffs of Compliance Task Force.
- 9) Performing other duties assigned by the Compliance Director as far as they are within the scope of duties and function of the Head of Compliance Task Force.

Result of monitoring of the existing procedures or policy in 2014 indicates that the Bank has complied with the principles of prudential banking as required by Bank Indonesia and by taking into account Bank's business activities, Bank's exposure to loss and Compliance Risk is considered Low.

Bank's Compliance Track Record is proven good and the principles of prudential banking in carrying its business activities have been out the attitude of fundamental Bank Bumi Arta. This fundamental attitude is realized by putting its best efforts to comply with the principles of prudential banking specified by Bank Indonesia. There are minor violations to the regulation that can be improved by the Bank, which are not intentionally committed to violate the principles of prudential banking specified by Bank Indonesia, rather negligence and different but due to interpretation of the regulations. The Bank has implemented all available financial almost standards.

b. Internal Audit Function

Internal Audit Function in Bank Bumi Arta is PT. Bank Bumi Arta Tbk.
performed by the Internal Supervisory and Audit Division, which is also known as the Internal Audit Task Force ("SKAI"). IATF ("SKAI") is an independent institution from the operational task force that is responsible to the President Director communicates directly to the Board and of Commissioners and the Audit Committee. The Chairman IATF is Lauw Janto, who is appointed the of Chairman of IATF by Decree of the Board of Directors No. 009/KEP/IV/99/Dir dated April 13, 1999, having his Degree from Tarumanegara University, in Accounting Department, Faculty of Economics in 1991 and has acquired Risk Management Certification Level 3 ("BSMR") and International Certificate in Banking Risk and Regulation (GARP) in 2009. The Chairman of IATF is appointed and dismissed by the President Director upon approval from the Board of Commissioners.

The implementation of Internal Audit by the IATF refers to the Bank Internal Audit Function Standard ("SPFAIB") set forth in Bank Indonesia Regulation No. 1/6/PBI/1999 of September 29, 1999 on Compliance Director Assignment and the Implementation of Bank Internal Audit Function Standard. In general, the scope of duties of IATF includes any independent auditing activity and assessment on adequacy and effectiveness of the Internal Control System, Risk Management, Good Corporate Governance, Information Technology and all business activities by the Bank, as well as the quality of performance of the management board in fulfilling its duties and responsibilities.

Periodically, IATF -according to the work plancarries out annual audit the work units in the Operational Head Office, Branch Office, Supporting Branch Office, Cash Office and Payment Point, and supporting functions in the Non-Operational Head Office, such as the HR, Compliance, Prevention of Money Laundering and Terrorist Financing ("APU&PPT"), Risk Management, Overseas Affairs and Information Technology.

Meanwhile, verification and monitoring on daily basis is carried out by the IATF Auditor in the Operational Head Office and Branch Office.

Result of findings and comments in the audit are

reported to the Board of Commissioners, Audit Committee, the Board of Directors and the Audited for improvement follow up. Improvement follow up that is carried out by the Audited is monitored by the Auditor in the Internal Supervision and Audit Division in the Operational Head Office and Branch Office.

To improve the internal auditor's knowledge, develop the internal auditor's skill and to anticipate the latest update in banking, the IATF continually provides training and education to the internal auditor, both in internal and external program. In addition, to improve the quality and standard of the internal audit function, assessment on IATF performance is carried out every 3 (three) years by an Independent Public Accounting Firm.



ORGANIZATIONAL STRUCTURE OF LATF

c. External Audit Function

The External Audit Function in Bank Bumi Arta is performed by Osman Bing Satro & Eny Public Accounting Firm, a member of Deloitte Touche Tohmatsu, which is registered in Bank Indonesia.

The duties of the PAF are to carry out the audit according to the auditing standard specified by the Institute of Indonesian Chartered Accountants (the "generally-accepted auditing standard").

The objective of the audit is to express the opinion on the fairness of the financial statement for the year ending on December 31, 2014, in all

material aspects according to the generallyaccepted accounting principles in Indonesia.

In performing the audit, the PAF also refers to

- Bank Indonesia Regulation No. 3/22/PBI/2001 of December 13, 2001 on Transparency of Bank's Financial Condition, more specifically to Article 18 Section 4, as amended by Bank Indonesia Regulation No. 7/50/PBI/2005 of November 29, 2005.
- 2) Circular of Bank Indonesia No. 12/11/DPNP of December 14, 2001 on Presentation of Quarterly and Monthly Condensed Financial Statements of Commercial Banks and Specific Report to Bank Indonesia.
- 3) Circular of Bank Indonesia No. 3/32/DPNP of December 14, 2001 on the Relationship between the Bank, Public Accountant and Bank Indonesia.
- 4) Bank Indonesia Regulation No. 14/14/PBI/2012 of October 18, 2012 on Transparency and Publication of Bank's Report
- 5) Circular of Bank Indonesia No. 14/35/DPNP of December 10, 2012 on Presentation of Annual Report of Commercial Bank and Specific Annual Report to Bank Indonesia.

External Audit is carried out to obtain adequate certainty that the financial report is free from material misstatements, whether caused by error or fraud.

In general, the scope of external audit consists of

- Consideration of the internal control for financial reporting, as the basis for determining audit procedures according to the existing condition but is not intended to provide opinion on the effectiveness of Company's internal control for its financial reporting.
- Examination on a test basis, evidences that support the number and disclosure in the financial statement.
- 3) Discussion with Company's management board and the audit committee to find out fraud or suspected fraud that affects the company.
- Assessment of the implemented accounting principles and significant estimation made by the management board.
- 5) Assessment of presentation of the overall financial statement.

4. Implementation of Risk Management and Internal Control System

Bank Bumi Arta has implemented the integrated Risk Management Structure, which is a means in determining the strategy, organization, policy and guideline to ensure that all risks faced by the Bank are identified, measured, monitored and controlled properly.

In line with the road map specified by Bank Indonesia according to Basel II Capital Accord, in 2014 Bank Bumi Arta keeps on improving its Good Corporate Governance, policy, procedures and risk management process, as well as keeps on improving the competence of its human resource.

Risk Management Process that is implemented by Bank Bumi Arta refers to Bank Indonesia Regulation No. 11/25/PBI/2009 of July 1, 2009 on Amendment to Bank Indonesia Regulation no. 5/8/PBI/2003 of May 19, 2003 Implementation of on the Risk Management for Commercial Banks and Circular of Bank Indonesia No. 13/23/DPNP of October 25, 2011 on Amendment to Circular No. 5/21/DPNP on the Implementation of Risk Management for Commercial Banks.

One of the implementations of risk management is the arrangement of Bank's risk profile that is submitted to Bank Indonesia on quarterly basis. Such report on risk profile indicates the inherent risk in Bank's business activities, including the Quality of Implementation of Risk Management for each risk type. Assessment of risk profile in Bank Bumi Arta is made on 8 (eight) types of risks, i.e. Credit Risk, Market Risk, Liquidity Risk, Operational Risk, Legal Risk, Strategic Risk, Compliance Risk and Reputational Risk. The result of composite risk in Bank Bumi Arta per December 31, 2014 is Low to Moderate, which is a combination of the Low to Moderate Aggregate Inherent and the Fair Quality of Implementation of Risk Satisfactory Risk Management.

a. Credit Risk

1) Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Commissioners and the Board of Directors elaborate and evaluate Credit Risk policy and strategy, as well as perform monitoring of work plan of the related unit. The Bank has established the Credit Committee in each Branch Office and Credit Committee in the Non-Operational Head Office. Credit Committee is a work team that consists of credit officers. The main duties of this committee are to assess a credit proposal and to make credit decision.

2) Adequacy of Policy, Procedures and Limitation

The Bank has the policy and procedures for Credit Risk control, such as Credit Policy of Bank Bumi Arta ("KPBBA"), Guide Book of Risk Management ("BPMR") and related Circulars.

Limitation is available, such as limit of assets portfolio composition and concentration level, limit of credit quality provision and adequacy of reserve, Mortgage of Deed of Grant ("APHT") and limit of financial ratio that are always adjusted to the business growth and credit expansion plan.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information System

The Bank makes analysis on business capital

requirement, financial condition of the prospective borrowers, cash flow projection, etc. Appraisal has been carried out by Credit Administration Department.

The Bank has a credit rating and scoring system for the outstanding debt with a certain credit limit, except for pension credit and credit with cash collateral and carries out monitoring of result of the system for comparison with the realization of credit collectability.

Independent loan review function has been fulfilled by the Review Department in the Non-Operational Head Office according to the Lending Approval Authority Limit ("BWMK").

The Bank has established a special unit for settlement of non-performing loans (Remedial Department in the Non-Operational Head Office) that regularly monitors arrears and overdraft debtors and finds a solution for potentially non-performing debtors or non-performing debtors.

Remedial Department in the Non-Operational Head

Office also make analysis and provides recommendation/opinion for settlement of nonperforming loans and Foreclosed Collateral ("AYDA") for the Board of Directors, as well as performing follow up for settlement of nonperforming loans and the Foreclosed Collateral.

Report on credit progress, including Credit Risk reporting, is submitted regularly to the Board of Commissioners and the Board of Directors.

4) Internal Control System

Credit Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

b. Market Risk

1) Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Commissioners and the Board of Directors have made agreement on Market Risk policy and strategy and performed an evaluation on Market Risk management policy in the meeting

of Asset & Liability Management Committee (ALCO), at least once in a month.

2) Adequacy of Policy, Procedures and Limitation The Bank has the policy and strategy for Market Risk control, such as Buku Pedoman Manajemen Risiko (Guide Book of Risk Management - "BPMR") and Circulars on Market Risk, which determine the provision for determination of interest rate for Third Party Loans.

Limitation is available, such as volume limit and limit of portfolio composition, limit of potential interest loss risk in banking book, limit of sensitivity to market risk, NOP limit, intraday limit, cut loss limit, dealer limit, etc.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information System Identification, measurement and Market Risk measurement are carried out using market interest growth and foreign exchange rate as well as performing monitoring using repricing gap to identify Risk Sensitivity Asset (RSA)

position to Risk Sensitivity Liabilities (RSL) on a periodical basis.

The report related with Market Risk is reported in ALCO meeting and Board of Directors Meeting at least once in a month.

4) Internal Control System

Market Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

c. Liquidity Risk

 Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Commissioners and the Board of Directors have made agreement and performed evaluation on the policy and strategy for Liquidity Risk in the meeting of Asset & Liability Management Committee (ALCO) at least once in a month.

The Bank has established the Treasury Credit Committee that is in charge and responsible for determining the market, instrument and transaction with the eligible counterparty.

2) Adequacy of Policy, Procedures and Limitation

The Bank has proper policy and procedures for management of Liquidity Risk as set forth in (Guide Book of Risk Management ("BPMR") and the provision set forth in the Circular for Guideline to Liquidity in Bank Bumi Arta.

Limitation is available, such as limit of composition and asset, liabilities, and administrative account transaction, limit of concentration and asset and liabilities, limit of sensitivity to funding needs, and limit of other liquidity ratio.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information

System Identification, measurement and monitoring of Liquidity Risk are carried out through analysis on the maturity profile, cash flow, growth of Third Party Loans and assets and Liquidity ratio. The Bank makes regular analysis on Third Party Loans. Measurement of Liquidity Risk has been adjusted to the external and internal condition.

Report that is related to liquidity is submitted to the Board of Directors in ALCO meeting and meeting of the Board of Directors no less than once in a month.

4) Internal Control System

Liquidity Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

d. Operational Risk

 Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Commissioners and the Board of Directors have made agreement and performed regular evaluation on the policy and strategy for Operational Risk. The Board of Directors has approved the policy and strategy for Operational Risk management. The operational policy and strategy have been made in consideration with Bank's internal and external condition. 2) Adequacy of Policy, Procedures and Limitation

policy and the The Bank has procedures for Operational Risk management, such as Buku Pedoman Penggunaan Teknologi Sistem Informasi (Guide Book of Utilization of Information System Technology ("BPPTSI"), Pedoman Penerapan Manajemen Risiko dalam Penggunaan Teknologi Informasi (Guideline to Implementation of Risk Management in Utilization of Information Technology - "PPMRPTI"), Guide Book of Risk Management ("BPMR"), Guideline to Anti Money Laundering Program and Prevention of Terrorist Financing ("APU dan PPT") and the relevant Circulars. Limitation is available, such fraud as limit, transaction limit, currency limit, SWIFT limit, etc.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information System

Identification, measurement and monitoring of Operational Risk are carried out through analysis on operational events data, OEOI ratio, Bank's compliance with Anti Money Laundering and Terrorist Financing program ("APU dan PPT"), and so forth.

Report that is related to the Operational Risk is

presented in meeting of the Board of Directors no less than once in a month.

4) Internal Control System

Operational Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

e. Legal Risk

 Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Directors has made the policy and procedures that cover the Legal Risk. Bank's Policy and Strategy have taken into account the external and internal factors. The Board of Commissioners and the Board of Directors have made agreement and regular evaluation on the policy and procedures that cover the Legal Risk.

2) Adequacy of Policy, Procedures and Limitation

The Bank has the policy and procedures for Legal Risk management as set forth in Credit Policy of Bank Bumi Arta ("KPBBA"), Guideline to Implementation of Risk Management in Utilization of Information Technology ("PPMRPTI"), Guide Book of Risk Management ("BPMR"),

Circulars and Decrees, as well as Company Regulation.

Limitation is available, such as limit of legal litigation/case faced by the Bank, limit of absence/amendment of laws and regulations and weakness of agreement.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information

System Identification, measurement and monitoring of Legal Risk are carried out through, among others, analysis on legal case faced by the Bank, factors of weakness of agreement, absence/amendment of laws and regulations. Legal Risk of the Bank has been regularly monitored.

Branch Offices prepare monthly report on the presence/absence of claims or lawsuits against the Branch Office and send it to the Legal Department of the Non-Operational Head Office. Report that is related to the Legal Risk is presented in meeting of the Board of Directors no less than once in a month.

4) Internal Control System

Legal Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

Legal Department is available to make regular review on contract and agreement between the Bank and other party.

f. Strategic Risk

 Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Commissioners and the Board of Directors give approval and evaluate the policy and procedures related to Strategic Risk. The operational policy and strategy have been made in consideration with Bank's internal (weaknesses and strengths of the Bank) and external condition. The strategic plan and business plan include new products or activities to be launched.

2) Adequacy of Policy, Procedures and Limitation

The Bank has the policy and procedures for Strategic Risk management as set forth in Guide Book of Risk Management ("BPMR"), guideline to budgeting as set forth in written in the Circular and Inter-Branch Memo for drafting of Corporate Plan/Business Plan.

Limitation is available, such as limitation on violation to Bank's Business Plan, conformity of the strategy to business environment, and Bank's business position.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information System

Identification, measurement and monitoring of Strategic Risk are carried out through analysis on the performance of strategic plan (corporate plan) and business plan.

Report on Strategic Risk has been arranged and presented in meeting of the Board of Directors no less than once in a month. Report on Realization of Business Plan has been made and presented in meeting of the Board of Directors no less than once in a month and has been submitted to Financial Service Authority on a quarterly basis. 4) Internal Control System

Strategic Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

- g. Compliance Risk
 - Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Commissioners and the Board of Directors are aware of the Compliance Risk, in which regular evaluation is performed on Bank's compliance with laws and regulations and other applicable provisions for the principles of prudential banking. The policy and procedures for Compliance Risk control have been approved by the Board of Directors.

The Board of Directors has established the Compliance Task Force for monitoring and evaluation on the implementation of the strategy. The Board of Directors obliges all task forces to refer to the applicable regulations, both the internal and external regulations, in performing their operational activities. 2) Adequacy of Policy, Procedures and Limitation

The Bank has the policy and procedures for management of Compliance Risk as set forth in Guideline to Compliance, Guideline to Anti Money Laundering Program and Prevention of Terrorist Financing ("APU and PPT"), Guide Book of Risk Management ("BPMR") and the Circulars.

Limitation of Compliance Risk is intended for the implementation of principles of prudential banking and compliance with Bank Indonesia regulation, such as Minimum Capital Adequacy ("KPPM"), Legal Lending Limit ("BMPK"), sound lending according to the Guideline to Arrangement of Bank Credit Policy ("PPK-PB"), limitation on the Earning Assets Quality ("KAP"), Minimum Statutory Reserves ("GWM") and limitation related to Foreign Currency transaction that includes Net Open Position ("PDN") and so forth.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information System

Identification, measurement and monitoring of Compliance Risk are carried out through analysis on Bank's compliance with Bank Indonesia regulation and regulation of other authorities.

The Bank has regularly monitored Compliance Risk based on the identification of violation and noncompliance with the applicable laws and regulations.

Compliance Risk Control is performed, among others, by regular evaluation on Bank's compliance with the applicable laws and regulations.

Report that is related to the Compliance Risk is presented in meeting of the Board of Directors no less than once in a month. Report on fulfillment of duties and responsibilities of the Compliance Director are submitted to the President Director with a copy for the Board of Commissioners on a quarterly basis. Compliance Report is submitted to Bank Indonesia with a copy for the President Director and the Board of Commissioners on a biannually basis.

4) Internal Control System

Compliance Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

h. Reputational Risk

 Active Supervision by the Board of Commissioners and the Board of Directors

The Board of Commissioners and the Board of Directors actively give approval and make regular evaluation on the policy and procedures for Reputational Risk. The policy and strategy for Reputational Risk are adjusted to the applicable laws and regulations for consumer's protection.

The Board of Directors has established a special function of handling and settlement of customer complaints and appointed Corporate Secretary in charge of providing necessary information/explanation for the customer and other external parties.

2) Adequacy of Policy, Procedures and Limitation

The Bank has the policy and procedures for Reputational Risk management as set forth in Buku Pedoman Manajemen Risiko (Guide Book of Risk Management - "BPMR"), policy and procedures for transparency of Bank's product information and the use of customers' personal data, as well as handling of customer complaints to minimize the Reputational Risk arising from adverse publication of the Bank as set forth in the Circular.

Limitation is available, such as limitation of losses due to customer complaints and limitation of loss due to adverse publication, influence from reputation of Bank Owner and related companies, breach of business ethics and so forth.

3) Adequacy of Identification, Measurement, Monitoring and Risk Management, as well as Risk Management Information System

Identification, measurement and monitoring of Reputational Risk are carried out through analysis on the frequency and impact of customer complaints and adverse publication of the Bank.

Report that is related to Reputational Risk is submitted in meeting of the Board of Directors no less than once in a month.

4) Internal Control System

Reputational Risk Control is performed by determining a definite organizational structure that defines the limit of authority and responsibility of each work unit and the availability of regular internal audit.

5. Lending to Related Party and Large Exposures

Total debit balance for lending to related party and debtors/core group per December 2014 is as follows:

	Lending	Amount		
No.		Debtor	Nominal (in Rupiah)	
1	To Related Party	21	71,404 ²	
2	To Core Debtors			
	a. Individual	8	284,443	
	b. Group	7	361,999	
	Total	15	646,442	

² Lending to Related Party to an amount of Rp 71,404 million is secured by cash collateral to an amount of Rp 45,639 million, and therefore, lending that is calculated as the Lega Lending Limit ("BMPK") to Related Party is Rp 25,765 million.

6. BANK'S STRATEGIC PLAN

Strategic Plan of Bank Bumi Arta is arranged in the form of Business Plan according to the vision and mission of the Bank Arrangement of this Business Plan refers to Bank Indonesia Regulation ("PBI") No. 12/21/PBI/2010 of October 19, 2010 on Bank's Business Plan and the provision in Circular of Bank Indonesia ("SE BI") No. 12/27/DPNP of October 25, 2010 on Business Plan for Commercial Banks.

Business Plan of Bank Bumi Arta is arranged to be realistic, comprehensive and achievable by taking into account the composite risk level of Risk Control System (RCS)- Strategic Risk, principles of prudential banking and responsive to internal and external changes that may affect the continuity of Bank's business.

Arrangement of Business Plan of Bank Bumi Arta is based on the policy and strategy of Bank Bumi Arta, such as management policy, risk management and compliance policy, business development strategy, strategy for anticipation of external change, human resource development strategy and remuneration policy, and it is supported by SWOT Analysis, macro and micro analysis, and consideration of the external and internal condition as well as national banking condition. Business Plan of Bank Bumi Arta has been approved by the Board of Commissioners and the Board of Directors has presented this Business Plan to the Shareholders and to all organizational levels in the Bank, as well as implemented all plans and specified targets effectively.

To ensure the realization of the arranged plan, achievement of midterm and short-term target in Bank's Business Plan, the Board of Directors regularly monitor the achievement. Result of monitoring of Bank's Business Plan is reported to Bank Indonesia in the form of Quarterly Report on Realization of Business Plan.

The Board of Commissioners also perform supervision on the implementation of Bank's Business Plan through the report Bank's Business Plan, which is submitted by on the board and Meeting of the Board management of Commissioners, to evaluate and provide direction for the Result of supervision of Board of Directors. Bank's Business Plan by the Board of Commissioners is reported to Financial Service Authority in the form of Biannually Report on Supervision of Business Plan.

7. Transparency of Financial and Non Financial Condition Undisclosed in Other Reports

Bank Bumi Arta has presented all financial and nonfinancial condition transparently in all reports submitted to the external parties.

Other Information Related to Good Corporate Governance of the Bank

During 2014, there is no intervention of the owner, there is no internal disputes, and there is no problems arising from the remuneration policy in Bank Bumi Arta that may interfere with bank business and performance. B. Share Ownership by Members of the Board of Commissioners and the Board of Directors of 5% (Five Per Cent) or More of the Paid-Up Capital

Share ownership by members of the Board of Commissioners and the Board of Directors of 5% (five percent) or more and paid-in capital at Bank Bumi Arta, other Banks, Non-Bank Financial Institution and other Companies are as follows:

- Ir. Rachmat Mulia Suryahusada, MBA, as the President Commissioner, owns 903 units of common stock (20.07%) in PT. Dana Graha Agung³.
- Hendrik Atmaja, as Credit and Marketing Director, owns 1900 units of common stock (21.11%) in PT. Surya Husada Investment⁴.

³ PT. Dana Graha Agung is the shareholder in PT. Bank Bumi Arta Tbk. to an amount of 27,27%

⁴ PT. Surya Husada Investment is the shareholder in PT. Bank Bumi Arta Tbk. to an amount of 45,45%

C. Financial Relations and Family Relations of Members of the Board of Commissioners and the Board of Directors with Other Members of the Boards and/or With the Majority Shareholders

Name	Position	Financial Relationship/Family		
		Relationship		
Ir. Rachmat Mulia	President	Has a Family Relationship with		
Suryahusada, MBA	Commissioner	Hendrik Atmaja, the Credit and		
		Marketing Director, and does		
		not have Financial Relationship		
		with other members of the Board		
		of Commissioners, other members		
		of the Board of Directors and/		
		or the Majority Shareholders of		
		the Bank.		
Daniel Budi Dharma	Vice President	Does not have Financial		
	Commissioner	Relationship and Family		
		Relationship with other members		
		of the Board of Commissioners,		
		other members of the Board of		
		Directors and/or the Majority		
		Shareholders of the Bank.		

R.M. Sjariffudin	Commissioner	Does not have Financial
(Mohammad		Relationship and Family
Sjariffudin)		Relationship with other members
		of the Board of Commissioners,
		other members of the Board of
		Directors and/or the Majority
		Shareholders of the Bank.
Wikan Aryono	President	Does not have Financial
(Wikan Aryono S)	Director	Relationship and Family
		Relationship with other members
		of the Board of Commissioners,
		other members of the Board of
		Directors and/or the Majority
		Shareholders of the Bank.
Hendrik Atmaja	Credit and	Has Family Relationship with
	Marketing	Ir. Rachmat Mulia Suryahusada,
	Director	MBA, the President
		Commissioners and does not have
		Financial Relationship with
		other members of the Board of
		Commissioners, other members of
		the Board of Directors and/or
		the Majority Shareholders of
		the Bank.

Tan Hendra	Compliance	Does not have Financial
Jonathan	Director	Relationship and Family
		Relationship with other members
		of the Board of Commissioners,
		other members of the Board of
		Directors and/or the Majority
		Shareholders of the Bank.

D. Remuneration Package/Policy and Other Facilities for the Board of Commissioners and the Board of Directors

- 1. By taking into account the Articles of Association of Bank Bumi Arta and the recommendation from the Remuneration and Nomination Committee, the Board of Commissioners has proposed the Remuneration Policy and other facilities for the Board of Commissioners and the Board of Directors in the General Meeting of Shareholders, and the General Meeting of Shareholders has decided the followings:
 - a. Giving the authority to the majority shareholders to determine the remuneration for the Board of Commissioners.
 - b. Giving the authority to the Board of Commissioners to determine the remuneration for the Board of Directors.
- 2. Remuneration and other Facilities for members of the Board of Commissioners and members of the Board of Directors are as follows:

The Received Amount in 2014			
The Board of			
Directors			
ion			
ah			
54			
54			

*) Measured in Rupiah equivalent.

3. The number of members of the Board of Commissioners and the Board of Directors who receive the remuneration package for 2014 are classified in income level range is as follows:

(person unit)

Amount of Remuneration per person in 2014*)	the Board of	Number of the Board of Commissioners
Above Rp 2 billion	-	-
Above Rp 1 billion to Rp 2 billion	3	1
Above Rp 500 million to Rp 1 billion	_	_
Rp. 500 million and below	_	2

*) received in cash

E. Shares Option

Shares Option is the option to buy Bank's shares by members of the Board of Commissioners, the Board of Directors and Bank's Executive Officers that are provided through stock offering or share option offering in for provision of compensation for members of the Board of Commissioners, the Board of Directors and Bank's Executive Officers as decided in the General Meeting of Shareholders and/or Articles of Association of the Bank.
Bank Bumi Arta does not offer Shares Option in 2014, and therefore:

- Bank Bumi Arta does not have the policy for provision of Share Option
- 2. No shares are owned by members of the Board of Commissioners, the Board of Directors and the Executive Officers until Share Option is provided.
- 3. No Share Options are given.
- 4. No Share Options are executed until the end of the reporting period.
- 5. No Share Options are given.
- 6. There is no validity period for Share Option

Information/ Name	Number of owned shares (share units)	Number of provided (share units)	f Options executed (share units)	Price of Options (Rupiah)	Period
The Board of				_	_
Commissioners					
The Board of	-	-	-	-	-
Directors					
Executive Officers	-	-	-	-	-
Total	-	-	-	-	-

F. Highest to Lowest Salary Ratio

Salary is the right of the employee that is received and expressed in the form of cash as the reward from the Bank or the employer to the employees, which is specified and paid according to an employment contract, agreement or laws and regulation, including allowance for employees and their family for a work and/or service provided.

The following information explains salary ratio in Bank Bumi Arta, in which the compared salaries are the reward received monthly by the Board of Commissioners, the Board of Directors and Bank's permanent employees in 2014:

- The highest and lowest employee's salary are 42.70 : 1 or the highest salary is 42.70 times higher than the lowest salary.
- 2. The highest and lowest salary of the Board of Directors are 1.90 : 1, or the highest salary is 1.90 times higher than the lowest salary.
- 3. The highest and lowest salary of the Board of Commissioners are 4.34 : 1, or the highest salary is 4.34 times higher than the lowest salary.
- 4. The highest salary of the Board of Directors and the

highest employee's salary are 1.72 : 1, or the highest salary of the Board of Directors is 1.72 times higher than the highest employee's salary.

G. Frequency of Meeting of the Board of Commissioners

To fulfill its duties and responsibilities more optimally, the Board of Commissioners regularly holds quarterly meeting that is attended by all members of the Board of Commissioners at least twice (2) in a year.

In 2014, the Board of Commissioners has held 6 meetings, in which members of the Board of Commissioners physically attended all meetings of the Board of Commissioners.

Attendance of members of the Board of Commissioners in 2014

The Board of Tw1		Tw2		Tw3		Tw4
Commissioners	25/02/14	30/04/14	18/06/14	15/08/14	29/08/14	15/12/14
Ir. Rachmat Mulia						
Suryahusada, MBA,	V		V	V	<u>م</u> ا	al
The President	v	v	v	v	N	V
Commissioner						

Daniel Budi Dharma,						
Vice President	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Commissioner						
R.M. Sjariffudin						
(Mohammad		V	V	V	V	
Sjariffudin),	v	v	v	v	v	v
Commissioner						

H. The Number of Internal Fraud

In 2014, there is 1 (one) internal fraud committed by permanent employees with regard to the work process and Bank's operational activities. The internal fraud has been followed up by legal process and has been settled in that current year, and therefore:

- 1. There is internal fraud settled.
- There is no internal fraud being settled in Bank's internal affairs.
- 3. There is no internal fraud that has not been sought for settlement.
- 4. There is no internal fraud that has been followed up by legal proceedings.

(unit)

		Number	of Cases	Committ	ted by		
Internal Fraud in 1 year	Management Board			Permanent Employee		Non-Permanent Employee	
	Previous	Current	Previous	Current	Previous	Curren	
	Year	Year	Year	Year	Year	t Year	
Total Fraud	-	-	1	1	-	-	
Settled Fraud		_		1		_	
Being Settled							
in Bank's							
Internal		_	-	_	_		
Affairs							
Has Not Been							
Sought for	-	-	-	-	_	-	
Settlement							
Has Been							
Followed Up by		-		-		_	
Legal							
Proceedings							

I. Legal Cases

During 2014, Bank Bumi Arta, members of the Board of Directors and members of the Board of Commissioners do not face significant legal cases that may affect the continuity of Bank's business.

(unit)

Legal Cases	Number		
	Civil	Criminal	
Closed (with final and legally binding	_	_	
decision)			
In proceedings	-	-	
Total	_	-	

J. Transaction Bearing Conflict of Interests

As specified in the Articles of Association of Bank Bumi Arta, transaction that bears conflict of interests between personal interests of members of the Board of Directors, the Board of Commissioners or Shareholders and the economic interests of the Bank shall obtain approval from the General Meeting of Shareholders ("RUPS"). During 2014, Bank Bumi Arta does not commit transaction that bears conflict of interests that requires approval from the General Meeting of Shareholders ("RUPS").

No.	Name and Position of the Party Having Conflict of Interests	Name and Position of the Party Making the Decision	Type of Transaction	Amount of Transaction (In Million Rupiah)	Note *)
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-

 *) Noncompliant with the applicable system and procedures.

K. Shares Buyback and/or Bonds Buy Back

In 2014, Bank Bumi Arta does no issue any Bond and does not execute Shares Buyback or repurchase shares issued by the Bank, and therefore:

- 1. Bank Bumi Arta does not have the policy for shares buyback and/or bonds buyback.
- 2. There is no repurchased share and/or bond.
- 3. There is no repurchase of share and/or bond unit
- There is no increase in earnings per share and/or bond unit.

L. Donations for Corporate Social Responsibility and Political Activities

As a good public company, Bank Bumi Arta holds the social responsibility and commitment to the community. In 2014, as a form of concern for social and environmental issues, Bank Bumi Arta has granted donation of the following social programs:

- Donation flood victims in Subang in the form of food supply to an amount of Rp 1,078,000,-
- 2. Blood donor in Jakarta, to an amount of Rp 8,864,026,-
- 3. Social Service program in KPNO, to an amount of Rp 50,000,000,-

4. Aid for energy-saving lamp in Medan, to an amount of Rp 5,000,000,-

During 2014, Bank Bumi Arta does not provide any donation for political activities.

II. Report on Self-Assessment on Implementation of Good Corporate Governance

Result of self-assessment on the implementation of Good Corporate Governance of Bank Bumi Arta in 2014 is as follows:

	RESULT OF SELF ASSESSMENT ON IMPLEMENTATION OF GCG					
Rank	Definition of Rank					
2	In general, the management board of Bank Bumi Arta has					
	implemented Good Corporate Governance properly. This is					
	reflected on the fulfillment of principles of Good					
	Corporate Governance. When weaknesses are found in the					
	implementation of principles of Good Corporate					
	Governance, such weaknesses are considered less					
	significant and can be overcome by Management Board of					
	the Bank.					

According to the analysis on all criteria/indicators for assessment of Good Corporate Governance, it is concluded that:

A. Governance Structure

- 1. Positive factors in Bank governance structure aspect:
 - a.Fulfillment of Duties and Responsibilities of the Board of Commissioners
 - Number, composition, integrity and competence of members of the Board of Commissioners is in accordance with the size and complexity of Bank business and have complied with the applicable regulation.
 - The Board of Commissioners has a work guideline and code of conducts.
 - b. Fulfillment of Duties and Responsibilities of the Board of Directors
 - Number, composition, integrity and competence of members of the Board of Directors is in accordance with the size and complexity of Bank business and have complied with the applicable regulation.
 - The Board of Directors has a work guideline and code of conducts.
 - c.Completeness and Fulfillment of Duties of the Committee
 - Number, composition, integrity and competence of members of the Committees is in accordance with the size and complexity of Bank business and have complied with the applicable regulation.

- Any Independent Party member of the Committee does not have any financial, managerial, share ownership and/or family relationship with the Board of Commissioners, the Board of Directors and/or the Majority Shareholders or relationship with the Bank, which may affect his capability to act independently.
- d. Handling of Conflict of Interests

The Bank has the policy, system and procedures of settlement of conflict of interests set forth in company's regulation, BBA Credit Policy (KPBBA) and Bank Circular.

- e. Implementation of Bank's Compliance Function
 - Compliance Task Force is independent from the operational task force
 - Appointment of Director in charge of Compliance
 Function is in accordance with Bank Indonesia
 Regulation
- f. Implementation of Internal Audit Function
 - Bank has the Bank Internal Audit Function Standard ("SPFAIB").
 - Internal Audit Task Force ("SKAI") is independent from the operational task force.

- g. Implementation of External Audit Function Appointment of auditing work to the Public Accountant and Public Accounting Firm has met the specified aspects.
- h. Implementation of Risk Management and Internal Control System
 - The Bank has a proper organizational structure to perform Risk Management and internal control, such as the SKAI, Risk Management Unit ("UMR") and Risk Management Committee, as well as Compliance Task Force.
 - The Bank has proper policy, procedures and risk limit as set forth in the Guideline to Risk Management ("BPMR").
- i. Lending to Related Party and Large Exposure Lending The Bank has proper written policy, system and procedures for lending to related party and large exposure lending as set forth in the Legal Lending Limit and Lending Approval Authority Limit ("BPMR").
- j. Transparence of Bank's Financial and Non-Financial Condition, Report on Implementation of Good Corporate Governance and Internal Reporting

- The Bank has the policy and procedures for implementation of transparence of financial and non-financial condition.
- The Bank has made the Report on Implementation of GCG at the end of each financial year with a scope that is in accordance with the applicable provisions.
- Availability of proper internal reporting and accurate and timely information.
- k. Bank's Strategic Plan
 - Bank's strategic plan has been set forth in the form of a Corporate Plan and Business Plan in accordance with vision and mission of the Bank.
 - Bank's strategic plan is fully supported by the Owner, as reflected in Owner's commitment and efforts in strengthening Bank's capital.
- 2. Negative aspects in Bank's governance structure are:
 - a. Transparence of Bank's Financial and Non-Financial Condition, Report on Implementation of Good Corporate Governance and Internal Reporting.

A reliable information system and proper IT security system are available, but improvement is necessary for the human resource.

B. Governance Process

- 1. Positive factors in Bank's governance process are:
 - a.Fulfillment of Duties and Responsibilities of the Board of Commissioners
 - Fulfillment of duties and responsibilities of the Board of Commissioners has satisfied the principles of Good Corporate Governance and has been performed effectively.
 - There is no intervention of the Owner in the fulfillment of duties of the Board of Commissioners that may interfere with Bank's operational activities.
 - b. Fulfillment of Duties and Responsibilities of the Board of Directors
 - The Board of Directors manages the Bank in accordance with its authority and responsibilities as specified in the Articles of Association and the applicable laws and regulations.
 - There is no intervention of the Owner in the fulfillment of duties of the Board of Directors that may interfere with Bank's operational activities.

- c.Completeness and Fulfillment of Duties of the Committee
 - Duties of the Committees have been fulfilled effectively.
 - Result of committee meeting on issues under Committee's concern has been presented in a memorandum for the Board of Commissioners.
 - There is no intervention of the Owner in the fulfillment of duties of the Committee.
- d. Handling of Conflict of Interests

There is no conflict of interests that disadvantages or decreases Bank's profit.

- e. Implementation of Bank's Compliance Function
 - Director in charge of Compliance Function and Compliance Task Force has fulfilled his duties according to the applicable provisions.
 - The Board of Directors has approved Bank's compliance policy and communicated all policies, guidelines, systems and procedures to the relevant organization level.
- f. Implementation of Internal Audit Function
 - The Bank has implemented internal audit function effectively on all aspects.

- The Bank performs regular review on the effectiveness of fulfillment of duties of IATF ("SKAI") and its compliance with SPFAIB by external parties once every three years.
- There is no violation in the realization of audit plan by Bank's IATF ("SKAI").
- IATF ("SKAI") has performed the supervisory function independently for an adequate task scope and in accordance with the specified plan, implementation and monitoring of audit result.
- g. Implementation of External Audit Function
 - Appointment of Public Accountant and Public Accounting Firm is carried out by the Board of Directors with the authority granted by the General Meeting of Shareholders on recommendation from the Audit Committee through the Board of Commissioners.
 - Public Accountant has fulfilled the audit independently and professionally.
 - Public Accountant has reported audit result and Management Letter to Bank Indonesia.
- h. Implementation of Risk Management and Internal Control System
 - The Board of Commissioners has approved and PT. Bank Bumi Arta Tbk.

evaluated Risk Management policy and evaluated the accountability of the Board of Directors and provided guidance for improvement of implementation of Risk Management as set forth in the Appeal/Memorandum of the of Board Commissioners to the Board of Directors.

- The Board of Directors has arranged and evaluated Risk Management policy as set forth in the Guideline to Risk Management ("BPMR"), ensured the implementation of improvement measures of issues or violation found by the IATF ("SKAI"), as well as developed a Risk Management culture at all organizational levels.
- i. Lending to Related Party and Large Exposure Lending
 - The Bank has ensured that lending to related party and large exposure lending has been in accordance with the principles of prudential banking.
 - The making of decision on lending has been made independently by the Board of Management without any intervention of related party and/or other parties.

- j. Transparence of Bank's Financial and Non-Financial Condition, Report on Implementation of Good Corporate Governance and Internal Reporting
 - The Bank has transparently presented its financial and non-financial condition to the stakeholders, including by publishing its quarterly Condensed Financial Statement, and has reported it to Bank Indonesia or the stakeholders in accordance with the applicable provisions.
 - The Bank has transparently provided information on Bank's product in accordance with Bank Indonesia regulation on transparence of Bank Product Information and the Use of Customer.
 - The Bank has transparently informed the procedures for customer complaint and settlement of dispute to the customers according to Bank Indonesia regulation on Customer Complaints and Banking Mediation.
 - The Bank has drawn the Report on Implementation of GCG with a scope that is in accordance with the applicable provisions and has presented data and information in accordance with the findings of audit by Bank Indonesia.

k. Bank's Strategic Plan

- Bank's Strategic Plan has been approved by the Board of Commissioners.
- The Board of Directors has communicated Bank's Business Plan to all shareholders and to all organizational levels in the Bank.
- The arrangement and submission of Bank's Business Plan have followed the guidance set forth in Bank Indonesia regulation on Bank's Business Plan and have considered the external and internal factors that may affect the performance of Bank's business, principles of prudential banking, implementation of Risk Management and sound banking principles.
- The Board of Commissioners has performed supervision of implementation of Bank's Business Plan.
- 2. Negative factors in Bank's governance process aspect are:
 - a. Implementation of Risk Management and Internal Control System
 The Bank has implemented proper internal control system, but improvements shall be made on the performance.
 - b. Bank's Strategic Plan

In general, Bank's strategic plan has been realized, except for the plan of closing of a network office.

C. Governance Outcome

- Positive factors in Bank's governance outcome aspect are:
 - a. Fulfillment of Duties and Responsibilities of the Board of Commissioners
 - Result of meeting of the Board of Commissioners has been provided in a minutes of meeting and has been documented properly, supplied with opinions of the participants of meeting.
 - The Board of Commissioners has disclosed share ownership, financial and familiy relationship, remuneration and other facilities as well as the owned shares option in the Report on Implementation of GCG.
 - There is no intervention of the owner on the composition and/or fulfillment of duties of the Board of Commssioners that may interfere with Bank's operational activities.
 - b. Fulfillment of Duties and Responsibilities of the Board of Directors
 - The Board of Directors has reported its accountability in fulfilling its duties to the PT. Bank Bumi Arta Tbk.

shareholders in the General Meeting of Shareholders ("RUPS").

- Result of meeting of the Board of Directors has been presented in the minutes of meeting and documented properly, and has been supplied with opinions of the participants of meeting.
- The Board of Directors has disclosed share ownership, financial and familiy relationship, remuneration and other facilities as well as the owned shares option in the Report on Implementation of GCG.
- There is no intervention of the owner on the composition and/or fulfillment of duties of the Board of Commssioners that may interfere with Bank's operational activities.
- The Bank has improved its payroll system and procedure.
- c.Completeness and Fulfillment of Duties of the Committee
 - Summary of Committee meeting has been documented properly and has been supplied with opinions of the participants of meeting.
 - The existing Committees have provided recommendation for the Board of Commissioners.

d.Handling of Conflict of Interests

Bank's operational activities are free of intervention of the owner/related party/other parties that may cause conflict of interests that may disadvantage or decrease Bank's profit.

e. Implementation of Bank's Compliance Function

The Bank has submitted report on outline of duties of Director in charge of Compliance Function to Bank Indonesia and related party.

- f. Implementation of Internal Audit Function
 - The Board of Directors has submitted activity report on implementation of Bank's internal audit to the GMS ("RUPS").
 - IATF ("SKAI") has act objectively in performing the audit.
 - Internal audit function has been performed properly.
- g. Implementation of External Audit Function
 - Audit result and Management Letter have indicated problems faced by the Bank and been submitted to Bank Indonesia in a timely manner.
 - Auditor acts objectively in performing the audit.
- h.Implementation of Risk Management and Internal Control System

- The Bank has implemented Risk Management effectively in accordance with the objective, business policy, size and complexity as well as with Bank capacity.
- The Board of Commissioners and the Board of Directors have performed active supervision on implementation of Risk Management policy and strategy.
- i. Lending to Related Party and Large Exposure Lending
 - There is no violation to Legal Lending Limit ("BMPK") and there is no Legal Lending Over Limit ("BMPK").
 - Diversification of lending is spread evenly or the comparison between the amount of large exposure lending/major debtor and the total lending is not significant.
 - The Bank has submitted periodical report on lending by the Bank to related party and/or large exposure lending to Bank Indonesia in a timely manner.
- j. Transparence of Bank's Financial and Non-Financial Condition, Report on Implementation of Good Corporate Governance and Internal Reporting

- The Bank has submitted the Annual Report and Report on Implementation of Good Corporate Governance to the specified parties completely and in a timely manner.
- The Bank has presented the Annual Report, Quarterly Condensed Financial Report and Report on Implementation of Good Corporate Governance on the homepage in a timely manner.
- Mediation for settlement of complaints by customers of the Bank has been performed properly.
- k. Bank's Strategic Plan
 - Corporate Plan and Business Plan is arranged by the Board of Directors and have been approved by the Board of Commissioners.
 - Bank's Business Plan indicates continuing growth of the Bank.
 - Bank's strategic plan is arranged in accordance with the comprehensive analysis by taking into account business opportunities and strength of the Bank, as well as identifying the weaknesses and threats (SWOT Analysis).
 - There is no intervention of the Owner to the sharing of Bank's profit.

- 2. Negative factors in Bank's governance outcome aspect are:
 - a. Implementation of Bank's Compliance FunctionThere are violations to the applicable regulation,as indicated by the number of recorded penalties.
 - b. Implementation of Internal Audit Function Findings collected by IATF ("SKAI") have been followed up by the Board of Directors and the Audi tee.

Jakarta, May 20, 2014 PT. Bank Bumi Arta Tbk. The second second second second Wikan Aryono S

President Commissioner Presiden

President Director

WORKSHEET FOR SELF-ASSESSMENT ON GOOD CORPORATE GOVERNANCE

ASSESSMENT FACTOR:

A. FULFILLMENT OF DUTIES AND RESPONSIBILITIES O	. FULFILLMENT OF DUTIES AND RESPONSIBILITIES OF THE BOARD OF COMMISSIONERS					
1. Governance Structure	. Governance Structure					
Criteria/Indicator	Analysis					
a. The number of members of the Board of	The Board of Commissioners consists of 3					
Commissioners shall not be less than 3	(three) people and the Board of Directors					
(three) people and shall not exceed the	consists of 3 (three) people.					
number of members of the Board of						
Directors.						
b. No less than 1 (one) member of the Board of	All members of the Board of Commissioners					
Commissioners shall reside in Indonesia.	reside in Indonesia.					

c.No less than 50% (fifty percent) of the	2 (two) of the 3 (three) members of the
number of members of the Board of	Board of Commissioners are Independent
Commissioners shall be Independent	Commissioners.
Commissioner.	
d. Replacement and/or appointment of the Board	Replacement and/or appointment of the Board
of Commissioners have taken into account	of Commissioners have taken into account
the recommendation from the Nomination	the recommendation from the Remuneration
Committee or Remuneration and Nomination	and Nomination Committee and have obtained
Committee and have obtained approval from	approval from the GMS ("RUPS").
the GMS ("RUPS").	
d. The Board of Commissioners do not hold	The Board of Commissioners do not hold
concurrent positions except otherwise specified	concurrent positions as a Commissioner, Director
in Bank Indonesia Regulation on Implementation	or Executive Officer in another Bank.
of GCG for Commercial Banks, i.e. concurrent	

	post as member of the Board of Commissioners,	
	the Board of Directors or Executive Officer:	
	1) In 1 (one) non-financial institution/company;	
	or	
	2) Performing the supervisory function in 1 (one)	
	non-Bank subsidiary under Bank's control;	
e.	Independent Commissioner may hold concurrent	Concurrent positions held by the Independent
	positions as the Chairman of Committee in a	Commissioner is at a maximum of 2 (two)
	maximum of 2 (two) Committees in a same Bank.	positions as the Chairman of Committee in a same
		Bank, i.e. in the Risk Monitoring Committee and
		Remuneration and Nomination Committee.
f.	The majority of the members of the Board of	2 (two) of the 3 (three) members of the Board of
	Commissioners does not have family relationship	Commissioners do not have family relationship to
	to the second degree with the other members of	the second degree with the other members of the
	the Board of Commissioners and/or the Board of	Board of Commissioners and/or the Board of

	Directors.	Directors.
g.	The Board of Commissioners has a work guideline and code of conduct, including regulation on work ethics, working hour and meeting.	The Board of Commissioners has a work guideline and code of conduct that contain regulation on work ethics, working hour and meeting.
h.	All members of the Board of Commissioners have proper integrity, competence and financial reputation.	All members of the Board of Commissioners have proper integrity, competence and financial reputation.
i.	All members of the Board of Commissioners who are the former members of the Board of Directors or Bank's Executive Officers or parties related to the Bank, which may affect their capacity to act independently and do not perform supervisory function and are from the Bank itself, have been in the cooling-off period of no less than 1	Members of the Board of Commissioners who are the former members of the Board of Directors do not hold the function as the Independent Commissioners, and therefore do not have to go through the cooling-off period.

	(one) year.	
j.	All Independent Commissioners do not have	All Independent Commissioners do not have
	financial, managerial, ownership and family	financial, managerial, ownership and family
	relationship with other members of the Board of	relationship with other members of the Board of
	Commissioners, the Board of Directors and/or the	Commissioners, the Board of Directors and/or
	Majority Shareholders, or relationship with the	the Majority Shareholders, or relationship with
	Bank, which may affect their capacity to act	the Bank, which may affect their capacity to
	independently.	act independently.
k.	All members of the Board of Commissioners have	All members of the Board of Commissioners have
	passed the F&P Test and secured the approval	passed the F&P Test and secured the approval
	from Bank Indonesia.	from Bank Indonesia.
ı.	Members of the Board of Commissioners have	Members of the Board of Commissioners have
	sufficient and relevant competence to their	sufficient and relevant competence to their
	positions to fulfill their duties and	positions to fulfill their duties and

	responsibilities, as well as in order to be able	responsibilities, as well as in order to be
	to implement their competences in the	able to implement their competences in the
	fulfillment of duties and responsibilities.	fulfillment of duties and responsibilities.
m.	Members of the Board of Commissioners have the	Members of the Board of Commissioners have the
	willingness and capacity to carry out continuous	willingness and capacity to carry out
	learning in order to develop their knowledge on	continuous learning in order to develop their
	banking field and the latest improvement on	knowledge on banking field and the latest
	financial/other fields, which supports the	improvement on financial/other fields, which
	fulfillment of their duties and	supports the fulfillment of their duties and
	responsibilities.	responsibilities, such as by enrolling the
		certification and risk management refreshment,
		as well as workshop.
n.	Composition of the Board of Commissioners does	Composition of the Board of Commissioners has
	not meet the requirement due to intervention of	met the requirement.
	the owner.	

2	. Governance Process	
	Criteria/Indicator	Analysis
a.	Replacement and/or appointment of Commissioners are carried out in accordance with the recommendation from the Nomination Committee or the Remuneration and Nomination Committee and have been approved by the GMS ("RUPS").	Replacement and/or appointment of Commissioners have been carried out in accordance with the recommendation from the Nomination Committee or the Remuneration and Nomination Committee and have been approved by the GMS ("RUPS").
þ.	The Board of Commissioners has fulfilled its duties to ensure the implementation of principles of GCG in every business activity of the Bank at all organizational levels. The Board of Commissioners has performed	The Board of Commissioners has fulfilled its duties to ensure the implementation of principles of GCG in every business activity of the Bank at all organizational levels The Board of Commissioners has performed

	supervision on the fulfillment of duties and	supervision on the fulfillment of duties and
	responsibilities of the Board of Directors on a	responsibilities of the Board of Directors on a
	regular basis or at any time necessary, as well	regular basis or at any time necessary, as well
	as it has provided advices for the Board of	as it has provided advices for the Board of
	Directors.	Directors.
d.	In order to perform the supervisory duty, the	The Board of Commissioners has directed,
	Commissioners have directed, monitored and	monitored and evaluated the implementation of
	evaluated the implementation of Bank's	Bank's strategic policies.
	strategic policies.	
e.	The Board of Commissioners is not involved in	The Board of Commissioners is not involved in
	the making of decision for Bank's operational	the making of decision for Bank's operational
	activities, except for lending to related party	activities except for performance of the
	and other matters set forth in the Articles of	supervisory function, the Board of
	Association of the Bank and/or the applicable	Commissioners has a higher authority than the

	law and regulation in order to perform the	Board of Directors in giving approval for
	supervisory function.	lending facility and large exposure lending, as
		set forth in the Articles of Association of the
		Bank.
f.	The Board of Commissioners has ensured that the	The Board of Commissioners has ensured that the
	Board of Directors has followed up audit	Board of Directors has followed up audit
	findings and the recommendation from the	findings and the recommendation from the
	Internal Audit Task Force ("SKAI"), external	Internal Audit Task Force ("SKAI"), external
	auditor, result of monitoring by Bank Indonesia	auditor, result of monitoring by Bank Indonesia
	and/or result of monitoring by other	and/or result of monitoring by other
	authorities.	authorities.
g.	The Board of Commissioners shall inform to Bank	During 2014, there is no violation to the law
	Indonesia no later than 7 (seven) business days	and regulation on financial and banking matters,
	as of the finding of violation to laws and	and there is no condition or predicted condition

regulation on financial and banking matters,	that may harm the continuity of Bank's business.
and condition or predicted condition that may	
harm the continuity of Bank's business.	
The Board of Commissioners has fulfilled its	The Board of Commissioners has fulfilled its
duties and responsibilities independently.	duties and responsibilities independently.
The Board of Commissioners has established the	The Board of Commissioners has established the
Audit Committee, Risk Monitoring Committee, and	Audit Committee, Risk Monitoring Committee, and
Remuneration and Nomination Committee.	Remuneration and Nomination Committee.
Appointment of Committee members is carried out	Appointment of Committee members is carried out
by the Board of Directors in accordance with	by the Board of Directors in accordance with the
the result of meeting of the Board of	result of meeting of the Board of Commissioners.
Commissioners.	
	<pre>and condition or predicted condition that may harm the continuity of Bank's business. The Board of Commissioners has fulfilled its duties and responsibilities independently. The Board of Commissioners has established the Audit Committee, Risk Monitoring Committee, and Remuneration and Nomination Committee. Appointment of Committee members is carried out by the Board of Directors in accordance with the result of meeting of the Board of</pre>

k.	The Board of Commissioners has ensured that	The Board of Commissioners has ensured that
	these Committees have fulfilled their duties	these Committees have fulfilled their duties
	effectively.	effectively.
l.	The Board of Commissioners has provided	The Board of Commissioners has provided
	sufficient time to fulfill its duties and	sufficient time to fulfill its duties and
	responsibilities optimally.	responsibilities optimally.
m.	Meeting of the Board of Commissioners discusses	During 2014, the Board of Commissioners had held
	issues that are specified in the agenda and is	6 (six) meetings, in which members of the Board
	held periodically, no less than 4 (four) times	of Commissioners physically attended all of
	in a year, and shall be physically attended by	these meetings.
	no less than 2 (twice) in a year, or is held	
	through a teleconference in the event that the	
	members of the Board of Commissioners cannot	
	physically attend the meeting.	

n.	Decision in the meeting of the Board of	Decision in the meeting of the Board of
	Commissioners shall be made through a	Commissioners is made through a deliberation or
	deliberation, or based on the majority vote in	based on the majority vote in the event that
	the event that deliberation is not made.	deliberation is not made.
٥.	Members of the Board of Commissioners shall not	Members of the Board of Commissioners do not
	make use of the Bank for their own interest, or	make use of the Bank for their own interest, or
	for their family and/or other party interests	for their family and/or other party interests
	that may harm or decrease Bank's profit.	that may harm or decrease Bank's profit.
p.	Members of the Board of Commissioners shall not	Members of the Board of Commissioners do not
	take and/or receive personal advantage from the	take and/or receive personal advantage from the
	Bank other than from the remuneration and other	Bank other than from the remuneration and other
	facilities as specified in the GMS ("RUPS").	facilities as specified in the GMS ("RUPS").
q. The Owner intervenes with the performance of duties of the Board of Commissioners that affects Bank's operational activities, which results in the decrease of Bank's profit and/or disadvantages the Bank.	There is no intervention of the Owner in the performance of duties of the Board of Commissioners that affects Bank's operational activities, which results in the decrease of Bank's profit and/or disadvantages the Bank.	
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3. Governance Outcome Criteria/Indicator	Analysis	
a. Result of the meeting of the Board of Commissioners has been presented in the summary of report and documented properly, including the disclosure of dissenting opinions arising in the meeting obviously.	Result of meeting of the Board of Commissioners has been presented in the minutes of meeting and documented properly, including the opinions of the attending participants.	

b. Result of meeting of the Board of Commissioners	Result of meeting of the Board of Commissioners
has been distributed to all members of the	has been distributed to all members of the Board
Board of Commissioners and related party.	of Commissioners and related party.
c. Result of meeting of the Board of Commissioners	Result of meeting of the Board of Commissioners
is a recommendation and/or a direction to be	is a recommendation and/or a direction to be
implemented by the GMS ("RUPS") and/or the	implemented by the GMS ("RUPS") and/or the Board
Board of Directors.	of Directors as set forth in the memorandum.
d. In the report on implementation of GCG, members	In the report on implementation of GCG, members
of the Board of Commissioners have disclosed:	of the Board of Commissioners have disclosed:
1) Share ownership of 5% (five percent) or more	1)Share ownership in the Bank or in other
in the Bank or in other domestic and	domestic and overseas Bank and company;
overseas Bank and company;	
2) Financial relationship and family	2)Financial relationship and family

relationship with other members of the Board	relationship with other members of the Board
of Commissioners, members of the Board of	of Commissioners, members of the Board of
Directors and/or Majority Shareholders of	Directors and/or Shareholders of the Bank;
the Bank;	
3) Remuneration and other facilities;	3) Remuneration and other facilities;
4) Shares option owned by the Board of	4)Shares option owned by the Board of
Commissioners.	Commissioners.
e. Improvement of knowledge, skills and capacity	Improvement of knowledge, skills and capacity
of Members of the Board of Commissioners in	of Members of the Board of Commissioners in
supervising the Bank is indicated by the	supervising the Bank is indicated by the
increase in Bank's performance, settlement of	increase in Bank's performance, settlement of
issues faced by the Bank, and achievement	issues faced by the Bank, and achievement
result that satisfies the expectation of the	result that satisfies the expectation of the
stakeholders.	stakeholders.

Development of sustainable learning culture for	Development of sustainable learning culture for
improvement of knowledge on banking field and	improvement of knowledge on banking field and
the latest improvement on financial/other	the latest improvement on financial/other
fields, which supports the fulfillment of	fields, which supports the fulfillment of
duties and responsibilities of the Board of	duties and responsibilities of the Board of
Commissioners.	Commissioners, has been implemented by
	participating in seminars and workshops.
f.Bank's operational activities are affected	There is no intervention of the Owner to the
and/or providing unfair advantage to the owner,	composition and/or fulfillment of duties of the
which results in decrease of Bank's profit	Board of Commissioners that may affect Bank's
and/or disadvantage for the Bank due to	operational activities and/or provide unfair
intervention of the Owner to the composition	advantage to the Owner, which may result in the
and/or fulfillment of duties of the Board of	decrease of Bank's profit and/or disadvantage
Commissioners.	for the Bank.

B. FULFILLMENT OF DUTIES AND RESPONSIBILITIES OF	THE BOARD OF DIRECTORS
1. Governance Structure	
Criteria/Indicator	Analysis
a. The number of members of the Board of Directors is no less than 3 (three) people.	The number of members of the Board of Directors is 3 people.
b. All members of the Board of Directors reside in Indonesia.	All members of the Board of Directors reside in Indonesia.
c. The majority of members of the Board of Directors has no less than 5 (five) years of experience in the operational field as Bank's Executive Officer, except for Sharia Bank	The majority of members of the Board of Directors has no less than 5 (five) years of experience in the operational field as Bank's Executive Officer.

(minimum 2 years of experience).	
d. The Board of Directors does not hold	The Board of Directors does not hold concurrent
d. The Board of Directors does not nota	The board of Directors does not note concurrent
concurrent position as the Board of	position as the Board of Commissioners, the Board
Commissioners, the Board of Directors or	of Directors or the Executive Officer in other
Executive Officer in other Bank, company	Bank, company and/or institution.
and/or institution except for matters	
specified in Bank Indonesia Regulation on the	
Implementation of GCG for Commercial Banks,	
i.e. holding concurrent position as the Board	
of Commissioners for fulfillment of	
supervisory function for investment at non-	
bank subsidiary under the control of the Bank.	
e. Members of the Board of Directors, both	Members of the Board of Directors, both
individually and collectively, do not own more	individually and collectively, do not own more

than 25% (twenty five percent) of share and	than 25% (twenty five percent) of share and
paid-in capital in another company.	paid-in capital in another Bank and/or company.
f. The majority of the members of the Board of	The majority of the members of the Board of
Directors do not have family relationship to	Directors do not have family relationship to
the second degree with the other members of	the second degree with the other members of the
the Board of Directors and/or the Board of	Board of Directors and/or the Board of
Commissioners.	Commissioners.
g.Replacement and/or appointment of members of	Replacement and/or appointment of members of
the Board of Directors are carried out in	the Board of Directors are carried out in
accordance with the recommendation from the	accordance with the recommendation from the
Nomination Committee or the Remuneration and	Remuneration and Nomination Committee.
Nomination Committee.	
h. The Board of Directors has a work guideline	The Board of Directors has had a work guideline

and code of conducts that includes guideline	and code of conducts that includes guideline to
to work ethics, working hours and meeting.	work ethics, working hours and meeting.
i. The Board of Directors does not hire an	The Board of Directors does not hire an
individual advisor and/or professional service	individual advisor and/or professional service
provider as a consultant except for special	provider as a consultant.
project under a definite contract that	
specifies the scope of work, responsibilities,	
time of completion and costs, and the	
consultant is an Independent Party having	
qualification to perform work for special	
project.	
j.All members of the Board of Directors have	All members of the Board of Directors have proper
proper integrity, competence and financial	integrity, competence and financial reputation.
reputation.	

k. The President Director or the Managing	The President Director or the Managing Director
Director are the party independent from the	are the party independent from the Majority
Majority Shareholders, i.e. does not have	Shareholders, i.e. does not have financial,
financial, managerial, share ownership and	managerial, share ownership and family
family relationship.	relationship.
1. All members of the Board of directors have	All members of the Board of directors have
passed the F&P Test and secured the approval	passed the F&P Test and secured the approval
from Bank Indonesia.	from Bank Indonesia.
from Bank Indonesia.	from Bank Indonesia.
from Bank Indonesia. m. Members of the Board of Directors have	
	Members of the Board of Directors have
m. Members of the Board of Directors have	Members of the Board of Directors have sufficient and relevant competence to their
m. Members of the Board of Directors have sufficient and relevant competence to their	Members of the Board of Directors have sufficient and relevant competence to their positions to fulfill their duties and
m. Members of the Board of Directors have sufficient and relevant competence to their positions to fulfill their duties and	Members of the Board of Directors have sufficient and relevant competence to their positions to fulfill their duties and responsibilities and are capable of implementing
m. Members of the Board of Directors have sufficient and relevant competence to their positions to fulfill their duties and responsibilities and are capable of	Members of the Board of Directors have sufficient and relevant competence to their positions to fulfill their duties and responsibilities and are capable of implementing

n. Members of the Board of Directors have the	Members of the Board of Directors have the
willingness and capacity to carry out	willingness and capacity to carry out continuous
continuous learning in order to develop their	learning in order to develop their knowledge on
knowledge on banking field and the latest	banking field and the latest improvement on
improvement on financial/other fields, which	financial/other fields, which supports the
supports the fulfillment of their duties and	fulfillment of their duties and
responsibilities.	responsibilities, such as by participating in
	seminars and workshops.
o.Members of the Board of Directors develop a	Members of the Board of Directors develop a
continuous learning in order to develop their	continuous learning in order to develop their
knowledge on banking field and the latest	knowledge on banking field and the latest
improvement on financial/other fields, which	improvement on financial/other fields, which
supports the fulfillment of their duties and	supports the fulfillment of their duties and
responsibilities at all organizational levels.	responsibilities at all organizational levels,
	such as by holding internal or external training

	on various fields of expertise and by engaging
	the employees in seminars/training/workshops and
	risk management certification/refreshment.
p. Composition of the Board of Directors does not	Composition of the Board of Directors has met
meet the requirement due to intervention of	the requirement.
the owner.	
2. Governance Process	
2. Governance Process CRITERIA/INDICATOR	ANALYSIS
	ANALYSIS
CRITERIA/INDICATOR	
CRITERIA/INDICATOR	ANALYSIS The Board of Directors has assigned Committee
CRITERIA/INDICATOR	
CRITERIA/INDICATOR a. The Board of Directors has assigned Committee	The Board of Directors has assigned Committee
CRITERIA/INDICATOR a. The Board of Directors has assigned Committee members according to the result of meeting of	The Board of Directors has assigned Committee members according to the result of meeting of the

	general authority to other party that may lead	general authority to other party that may lead to
	to transfer of duties and function of the Board	transfer of duties and function of the Board of
	of Directors.	Directors.
c.	The Board of Directors is fully responsible for	The Board of Directors is fully responsible for
	the implementation of management of the Bank	the implementation of management of the Bank
d.	The Board of Directors manages the Bank	The Board of Directors manages the Bank
	according to its authority and responsibilities	according to its authority and responsibilities
	as specified in the Articles of Association and	as specified in the Articles of Association and
	the applicable laws and regulations.	the applicable laws and regulations.
e.	The Board of Directors has fulfilled its duties	The Board of Directors has fulfilled its duties
	and responsibilities independently to the	and responsibilities independently to the
	shareholders.	shareholders.

f.	The Board of Directors has implemented the	The Board of Directors has implemented the
	principles of GCG in every business activities	principles of GCG in every business activities
	of the Bank at all organizational levels.	of the Bank at all organizational.
g.	The Board of Directors has followed up audit	The Board of Directors has followed up audit
	findings and recommendation from the IATF,	findings and recommendation from the IATF,
	external auditor and result of supervision by	external auditor and result of supervision by
	Bank Indonesia and/or result of supervision by	Bank Indonesia and/or result of supervision by
	other authorities.	other authorities.
h.	The Board of Directors has provided data and	The Board of Directors provides data and
	information that is complete, accurate, updated	information that is complete, accurate, updated
	and timely to the Board of Commissioners.	and timely to the Board of Commissioners, such
		as the Financial Statement, Risk Profile,
		Business Plan, Compliance Director Report, etc.

i.	Decision in the meeting of the Board of	Decision in the meeting of the Board of
	Directors has been made through a	Directors has been made through a
	deliberation, or based on the majority vote	deliberation, or based on the majority vote
	in the event that deliberation is not made.	in the event that deliberation is not made.
j.	Every decision of the meeting made by the Board	Every decision of the meeting made by the Board
	of Directors can be implemented and is in	of Directors can be implemented and is in
	accordance with the policy, work guideline and	accordance with the policy, work guideline and
	code of conduct.	code of conduct.
k.	The Board of Directors has set the strategic	The Board of Directors has set the strategic
	policy and decision through a meeting of the	policy and decision through a meeting of the
	Board of Directors.	Board of Directors.
l.	The Board of Directors does not make use of the	The Board of Directors does not make use of the
	Bank for its own interest, for their family	Bank for their own interest, or for their family

	and/or other party interests that may harm or	and/or other party interests that may harm or
	decrease Bank's profit.	decrease Bank's profit.
m.	The Board of Directors does not take and/or	The Board of Directors does not take and/or
	receive personal advantage from the Bank other	receive personal advantage from the Bank other
	than from the remuneration and other facilities	than from the remuneration and other facilities
	as specified in the GMS ("RUPS").	as specified in the GMS ("RUPS").
n.	The Owner intervenes with the performance of	There is no intervention of the Owner in the
	duties of the Board of Commissioners that	performance of duties of the Board of
	affects Bank's operational activities, which	Commissioners that affects Bank's operational
	results in the decrease of Bank's profit and/or	activities, which results in the decrease of
	disadvantages the Bank.	Bank's profit and/or disadvantages the Bank.

3.	Governance Outcome	
	CRITERIA/INDICATOR	ANALYSIS
a.	The Board of Directors has submitted the	The Board of Directors has submitted the
	accountability report on the implementation of	accountability report on the implementation of
	its duties to the shareholders in the GMS.	its duties to the shareholders in the GMS.
b.	Accountability of the Board of Directors for the	Accountability of the Board of Directors for the
	fulfillment of its duties and responsibilities	fulfillment of its duties and responsibilities
	is obtained received by the shareholders through	is obtained received by the shareholders through
	the GMS ("RUPS").	the GMS ("RUPS").
с.	The Board of Directors has disclosed Bank's	The Board of Directors has disclosed Bank's
	strategic policy in employment to its employee	strategic policy in employment to its employee
	through a media that is easily accessible.	through a media that is easily accessible, such
		as Buku Peraturan Perusahaan (Guideline to

		Company Regulation) and Surat Edaran Manajemen
		(Circular of the Management Board).
		The Bank has improved its payroll system and
		procedures.
d.	. The Board of Directors has communicated to its	The Board of Directors has communicated to its
	employee the direction of Bank's business in	employee the direction of Bank's business in
	order to achieve the mission and vision of the	order to achieve the mission and vision of the
	Bank.	Bank in the Meeting of the Board of Directors
		and Executive Meeting.
e.	. Result of the meeting of the Board of Directors	Result of meeting of the Board of Directors has
	has been presented in the summary of report and	been presented in the minutes of meeting and
	documented properly, including the disclosure of	documented properly, including the opinions of
	dissenting opinions arising in the meeting of	the attending participants.
	the Board of Directors.	
	<pre>employee the direction of Bank's business in order to achieve the mission and vision of the Bank. Result of the meeting of the Board of Directors has been presented in the summary of report and documented properly, including the disclosure of dissenting opinions arising in the meeting of</pre>	employee the direction of Bank's business is order to achieve the mission and vision of the Bank in the Meeting of the Board of Director and Executive Meeting. Result of meeting of the Board of Directors has been presented in the minutes of meeting an documented properly, including the opinions of

f. In the report on implementation of GCG, members	In the report on implementation of GCG, members
of the Board of Directors have disclosed:	of the Board of Directors have disclosed:
1) Share ownership of 5% (five percent) or more	1) Share ownership in the Bank or in other
in the Bank or in other domestic and overseas	domestic and overseas Bank and company;
Bank and company;	
2) Financial relationship and family relationship	2)Financial relationship and family
with other members of the Board of Directors,	relationship with other members of the Board
members of the Board of Directors and/or	of Directors, members of the Board of
Majority Shareholders of the Bank;	Directors and/or Majority Shareholders of the
	Bank;
3) Remuneration and other facilities;	3) Remuneration and other facilities;
4) Shares option owned by the Board of Directors.	4)Shares option owned by the Board of
	Directors.

g. Improvement of knowledge, skills and capacity	Improvement of knowledge, skills and capacity
g. improvement of knowredge, skills and capacity	improvement of knowledge, skills and capacity
of Members of the Board of Directors in	of Members of the Board of Directors in
supervising the Bank is indicated by the	supervising the Bank is indicated by the
increase in Bank's performance, settlement of	increase in Bank's performance, settlement of
issues faced by the Bank, and achievement	issues faced by the Bank, and achievement
result that satisfies the expectation of the	result that satisfies the expectation of the
stakeholders.	stakeholders.
h. Improvement of knowledge, skills and capacity	Improvement of knowledge, skills and capacity
of all employees in the Bank is indicated by	of all employees in the Bank is indicated by
the increase in individual according to their	the increase in individual according to their
duties and responsibilities.	duties and responsibilities.
i. Development of sustainable learning culture for	Development of sustainable learning culture for
improvement of knowledge on banking field and	improvement of knowledge on banking field and

the latest improvement on financial/other	the latest improvement on financial/other
fields, which supports the fulfillment of	fields, which supports the fulfillment of
duties and responsibilities at all	duties and responsibilities at all
organizational levels, which is indicated in	organizational levels, which is indicated in
the increasing participation of Bank's	the increasing participation of Bank's
employees in banking certification and/or	employees in banking certification and/or
education/training for individual quality	education/training for individual quality
improvement.	improvement.
j.Bank's operational activities are affected	There is no intervention of the Owner to the
and/or providing unfair advantage to the owner,	composition and/or fulfillment of duties of the
which results in decrease of Bank's profit	Board of Commissioners that may affect Bank's
and/or disadvantage for the Bank due to	operational activities and/or provide unfair
intervention of the Owner to the composition	advantage to the Owner, which may result in the
and/or fulfillment of duties of the Board of	decrease of Bank's profit and/or disadvantage
Commissioners.	for the Bank.

C. COMPLETENESS AND FULFILLMENT OF DUTY OF THE COMMITTEE	
1. Governance Structure	
CRITERIA/INDICATOR	SELF-ASSESSMENT ANALYSIS
 a. Audit Committee 1) Members of the Audit Committee shall at least consist of an Independent Commissioner, an Independent Party having expertise in financial or accounting field, and an Independent Party having expertise in legal or banking field. 	Audit Committee (1) Members of the Audit Committee shall at least consist of an Independent Commissioner, an Independent Party having expertise in financial or accounting field, and an Independent Party having expertise in legal or banking field.
2) Audit Committee is led by the Independent Commissioner	(2) Audit Committee is led by the Independent Commissioner.

3) No less than 51% (fifty one percent) of	(3) Members of the Audit Committee consist of
members of the Audit Committee is the	the Independent Commissioner and the
Independent Commissioner and Independent	Independent Party.
Party.	
4) Members of the Audit Committee have proper	(4) Members of the Audit Committee have proper
integrity, characters and morals.	integrity, characters and morals.
b. Risk Monitoring Committee	Risk Monitoring Committee
1) Members of the Risk Monitoring Committee shall	1) Members of the Risk Monitoring Committee
1) Members of the Risk Monitoring Committee shall at least consist of an Independent	1) Members of the Risk Monitoring Committee shall at least consist of an Independent
at least consist of an Independent	shall at least consist of an Independent
at least consist of an Independent Commissioner, an Independent Party having	shall at least consist of an Independent Commissioner, an Independent Party having
at least consist of an Independent Commissioner, an Independent Party having expertise in financial or accounting field,	shall at least consist of an Independent Commissioner, an Independent Party having expertise in financial or accounting field,

2) Risk Monitoring Committee is led by the	2) Risk Monitoring Committee is led by the
Independent Commissioner.	Independent Commissioner.
3) No less than 51% (fifty percent) of the	3) Members of the Risk Monitoring Committee
number of members of the Risk Monitoring	consist of the Independent Commissioner and
Committee is the Independent Commissioner and	the Independent Party.
the Independent Party.	
4) Members of the Risk Monitoring Committee have	4) Members of the Risk Monitoring Committee have
proper integrity, characters and morals.	proper integrity, characters and morals.
c. Remuneration and Nomination Committee	Remuneration and Nomination Committee
1) Members of the Remuneration and Nomination	1) The members of the Remuneration and
Committee shall at least consist of an	Nomination Committee consist of an
Independent Commissioner, a Commissioner and	Independent Commissioner, a Commissioner and
an Executive Officer in charge of human	an Executive Officer in charge of human

resource affair or an employee representative.	resource affair.
2) The Executive Officer or employee	2) The employee representative has the necessary
representative shall have the necessary	knowledge and understands the provisions for
knowledge and understand the provisions for	remuneration and/or nomination system and
remuneration and/or nomination system and	Bank's Succession Plan.
Bank's Succession Plan.	
3) Remuneration and Nomination Committee is led	3) Remuneration and Nomination Committee is led
by an Independent Commissioner.	by an Independent Commissioner.
 In the event that the member of the	4) 1 (one) of the 3 (three) members of the
Remuneration and Nomination Committee is	Remuneration and Nomination Committee is an
specified to be more than 3 (three) people,	Independent Commissioner.
the members of the Independent Commissioner shall be no less than 2 (two) people	

5) In the event that the Bank established the	5) The Bank does not establish the Remuneration
Committee separately:	and Nomination Committee separately.
a) The Executive Officer or employee	
representative in the members of the	
Remuneration Committee shall have the	
knowledge on Bank's remuneration system;	
and	
b) The Executive Officer in the member of the	
Nomination Committee shall have the	
knowledge on Bank's nomination system and	
succession plan.	
d. Members of the Audit Committee and Risk	Members of the Audit Committee and Risk
Monitoring Committee shall not be appointed	Monitoring Committee are not appointed from the

from the Board of Directors of the same Bank or	Board of Directors of the same Bank or the other		
the other Bank.	Bank.		
e. Concurrent Position as the Independent Party in	Concurrent Position of the Independent Party in		
the same Bank, other Bank and/or other company	the same Bank, other Bank and/or other company		
has been taken in consideration of the	has been taken in consideration of the		
competence, independence criteria,	competence, independence criteria,		
confidentiality, ethic codes and fulfillment of	confidentiality, ethic codes and fulfillment of		
duties and responsibilities.	duties and responsibilities.		
f. No Independent Parties in the members of the	No Independent Parties in the members of the		
Committee has financial, managerial, share	Committee has financial, managerial, share		
ownership and/or family relationship with the	ownership and/or family relationship with the		
Board of Commissioners, the Board of Directors	Board of Commissioners, the Board of Directors		
and/or the Majority Shareholders or	and/or the Majority Shareholders or relationship		
relationship with the Bank, which may affect	with the Bank, which may affect their capacity to		

their capacity to act independently.	act independently.
g. All Independent Parties who are the former	All Independent Parties are not the former
members of the Board of Directors or Bank's	Members of the Board of Directors of the same
Executive Officers from the same Bank and do	Bank Whereas, the Independent Party who are the
not perform supervisory function or other	Executive Officer of the same Bank perform the
parties related to the Bank, which may affect	supervisory function, and therefore does not have
their capacity to act independently, have been	to undergo the cooling-off period of 6 (six)
in the cooling-off period of 6 (six) months.	months.
h. Meeting of the Audit Committee and Risk	Meeting of the Audit Committee is attended
Monitoring Committee shall be attended by	by all members, including the Independent
no less than 51% (fifty one percent) of	Commissioner and the Independent Party. In
the members, including the Independent	addition, the meeting is also attended by
Commissioner and the Independent Party.	the Chairman of IATF who presents an
	explanation of the executed audit work plan,

	including audit result and internal control
	evaluation.
	Meeting of the Risk Monitoring Committee is
	attended by all members, including the
	Independent Commissioner and the Independent
	Party. In addition, the meeting is also
	attended by the Head of Risk Management Unit
	("UMR") who presents an explanation of
	Bank's risk profile.
i. Meeting of the Remuneration and Nomination	Meeting of the Remuneration and Nomination
Committee shall be attended by no less	Committee is attended by all members,
than 51% (fifty one percent) of the	including an Independent Commissioner and
members, including an Independent	employees representative.
Commissioner and an Executive Officer or	

employee representative.								
j.Composition of the Committee does	not	Composition	of	the	Committee	has	met	the
comply with the requirement due	to	requirement.						
intervention of the Owner.								

C. COMPLETENESS AND FULFILLMENT OF DUTY OF THE COMMITTEE					
2. Governance Process					
CRITERIA/INDICATOR	ANALYSIS				
a. Audit Committee	Audit Committee				
Commissioners:	To provide recommendation for the Board of Commissioners:				
 The Audit Committee has monitored and evaluated the audit planning and implementation, as well as monitored the 	 The Audit Committee has monitored and evaluated the audit planning and implementation, as well as monitored the 				
follow up of audit result in order to assess the adequacy of the internal control, including the adequacy of the financial reporting process.	follow up of audit result in order to assess the adequacy of the internal control, including the adequacy of the financial reporting process.				

2) The Audit Committee has reviewed:	2) The Audit Committee has reviewed:
a) the implementation of duties of the	a) the implementation of duties of the IATF
IATF.	
b) the conformity of audit by the Public	b) the conformity of audit by the Public
Accounting Firm to the applicable audit	Accounting Firm to the applicable audit
standard.	standard.
c) the conformity of financial statement to	c) the conformity of financial statement to
the applicable accounting standard.	the applicable accounting standard.
d) Implementation of the follow-up by Board	d) Implementation of the follow-up by Board of
of Directors on the findings from SKAI,	Directors on the findings from SKAI, Public
Public Accountant and supervision result	Accountant and supervision result of Bank
of Bank Indonesia	Indonesia
	Audit Committee has made evaluation report for
	the follow-up by Board of Directors on the
	findings from SKAI, Public Accountant, and
	supervision result of Bank Indonesia.

COMPLETENESS AND FULFILLMENT OF DUTIES OF THE COMMITTE

3) Audit Committee has provided recommendation of the appointment of Public Accountant and KAP in accordance with the applicable provisions under RUPS through Board of Commissioners.

3) Audit Committee has provided recommendation of the appointment of Public Accountant and KAP in accordance with the applicable provisions under RUPS through Board of Commissioners.

b. Risk Monitoring Committee Risk

To provide the recommendation for the Board of Commissioners, the Risk Monitoring Committee:

- 1) evaluates risk management policy and implementation
- 2) monitors and evaluates the implementation of duties of the Risk Management Committee and

Risk Management Task Force

Risk Monitoring Committee

To provide the recommendation for the Board of Commissioners, the Risk Monitoring Committee:

- 1) evaluates risk management policy and implementation
- 2) monitors and evaluates the implementation of duties of the Risk Management Committee and Risk Management Task Force through the result of assessment of Bank's risk profile and

	other related information exposed to the
	risk, such as Human Resource issues,
	completeness of the operational facility and
	infrastructure in Branch Office.
c. Remuneration and Nomination Committee	Remuneration and Nomination Committee
To provide recommendation for the Board of	To provide recommendation for the Board of
Commissioners:	Commissioners:
1) The Remuneration Committee has evaluated the	1) The Remuneration Committee has evaluated
remuneration policy for:	the remuneration policy for:
a) The Board of Commissioners and the Board	a) The Board of Commissioners and the Board
of Directors, which has been presented	of Directors, which has been presented
before the GMS; and	before the GMS; and
b) The Executive Officer and the employees,	b) The Executive Officer and the employees,
which has been presented before the Board	which has been presented before the
of Directors.	Board of Directors.

COMPLETENESS AND FULFILLMENT OF DUTIES OF THE COMMITTE

2) With regard to the nomination policy, the	2) With regard to the nomination policy, the
Committee has set the system and procedures	Committee has set the system and procedures
for the appointment and/or replacement of	for the appointment and/or replacement of
members of the Board of Commissioners and	members of the Board of Commissioners and the
the Board of Directors to be presented	Board of Directors to be presented before the
before the GMS.	GMS.
3) The Nomination Committee has provided	3) The Nomination Committee has provided
recommendation on candidates of members of	recommendation on candidates of members of
the Board of Commissioners and/or the Board	Independent Commissioner.
of Directors to be presented before the GMS.	
4) The Nomination Committee has provided	4) The Remuneration and Nomination Committee
recommendation on candidates of members	has provided recommendation on candidates
of the Committee to the Board of	of members of the Committee to the Board

Commissioners.	of Commissioners.
d. Meeting of the Committee is held in accordance with the need of the Bank.	 During 2014, the following meetings have been held: 5 (five) Meetings of the Audit Committee, 4 (four) Meetings of the Risk Monitoring Committee, and 3 (three) Meetings of the Remuneration and Nomination Committee.
e.Decision of meeting is made upon	Decision of meeting is made upon
deliberation or the majority vote, in the	deliberation or the majority vote, in the
event that deliberation cannot be made.	event that deliberation cannot be made.

f.Result of meeting of the Committee is a	Result of meeting of the Committee
recommendation to be used optimally by the	regarding issues under the concern of the
Board of Commissioners.	Board of Commissioners is presented in a
	memorandum for the Board of Commissioners.
g. The Owner intervenes with the fulfillment	The Owner does not intervene with
of duties of the Committee, such as by	fulfillment of duties of the Committee.
providing unfair remuneration for the	
related party, recommendation on nominees	
for the Board of Commissioners/Directors	
that does not comply with the specified	
procedures for appointment and/or	
replacement.	
COMPLETENESS AND FULFILLMENT OF DUTIES OF THE COMMITTE

C. COMPLETENESS AND FULFILLMENT OF DUTY OF THE COMMITTEE	
3. Governance Outcome	
CRITERIA/INDICATOR	SELF ASSESMEN/ANALYSIS
a. Result of minutes of meeting shall be made,	Minutes of meeting has been documented properly
including the disclosure of dissenting	and has disclosed the opinions of the attending
opinions and must be documented properly.	participants.
b. Each Committee has performed its function	Each Committee has performed its function
according to the applicable regulation, such	according to the applicable regulation, such as
as provision of recommendation for the Board	provision of recommendation for the Board of
of Commissioners.	Commissioners.

HANDLING OF CONFLICT OF INTEREST

D. HANDLING OF CONFLICT OF INTEREST	
1. Governance Structure	
CRITERIA/INDICATOR	ANALYSIS
1. The Bank has the policy, system and	The Bank has the policy, system and procedures
procedures for settlement of:	for settlement of conflict of interests as set
a. conflict of interests that binds all	forth in company regulation, Kebijakan
members of the management board and	Perkreditan BBA (Credit Policy of BBA- "KPBBA")
employees of the Bank;	and Circular of the Bank.
b. administration, documentation and	
disclosure of conflict of interests as	
referred to in the Minutes of meeting.	

HANDLING OF CONFLICT OF INTEREST

2. Governance Process	
CRITERIA/INDICATOR	ANALYSIS
In the event of conflict of interests, members of the Board of Commissioners, members of the Board of Directors and the Executive Officer shall not take any measure that may harm or decrease Bank's profit.	There is no conflict of interests
3. Governance Outcome	
CRITERIA/INDICATOR	ANALYSIS
a. Conflict of Interests that may harm the Bank or decrease Bank's profit has been disclosed in each decision and has been documented	There is no conflict of interests

HANDLING OF CONFLICT OF INTEREST

b. Bank's operational activities are free of	Bank's operational activities are free of
intervention of the Owner/other related	intervention of the Owner/other related parties
parties that may lead to conflict of	that may lead to conflict of interests, which may
interests, which may harm the Bank or	harm the Bank or decrease Bank's profit.
decrease Bank's profit.	
c. The Bank has succeeded in settling the arising conflict of interests	There is no conflict of interests

Ε.	E. IMPLEMENTATION OF BANK'S COMPLIANCE FUNCTION	
1.	Governance Structure	
	CRITERIA/INDICATOR	ANALYSIS
a.	The compliance task force is independent from the operational task force	The compliance task force is independent from the operational task force.
b.	the Director in charge of the Compliance	Appointment, dismissal and/or resignation of the Director in charge of the Compliance Function shall be made in accordance with Bank Indonesia regulation.
с.		The Bank has provided quality human resource for the Compliance Task Force to perform its duties

duties effectively.	effectively.
2. Governance Process	
CRITERIA/INDICATOR	ANALYSIS
a. Compliance Director is responsible for:	With reference to Bank Indonesia Regulation
1) Ensuring Bank's compliance to Bank	No. 13/2/PBI/2011 of January 12, 2011 on the
Indonesia regulation and the applicable	Fulfillment of Compliance Function for
laws and regulations by:	Commercial Banks, the duties and
	responsibilities of the Compliance Director
	are:
	1) Ensures Bank's compliance with the regulation
	of the Financial Service Authority ("OJK"),
	Bank Indonesia regulation and the applicable
	laws and regulations by:
a) determining the necessary measures to	a) determining the necessary measures to take
take in consideration of the principles	in consideration of the principles of

of prudential banking;	prudential banking;
of prudential banking;	prudential banking; Circular of the Management Board no. 069 on Compliance Culture has been issued, in which it is stated "The Board of Directors shall develop and implement the Compliance Culture at all organizational levels and Bank's business activities. All staffs and employees shall be aware that in fulfillment of their duties and responsibilities shall be carried out in compliance with Bank Indonesia regulation and the applicable Laws and Regulation,
	and the applicable Laws and Regulation, and shall avoid making policy and/or
	decision that violates Bank Indonesia regulation and the applicable Laws and

	Regulation.
<pre>b) monitoring and maintaining Bank's business activities to avoid violation of the provisions;</pre>	Regulation. b) monitoring and maintaining Bank's business activities to avoid violation of the provisions; In order to monitor and maintain Bank's business avoiding violation of the regulation, the Director in charge of the Compliance Function, together with the Compliance Task Force, issues the Internal Memo, Inter-Branch Memo to the relevant work units and System and Procedure department, as well as provide analysis on compliance in all provision of fund in the
	form of credit (exposure group >= 2

	billion Rupiah).
c) monitoring and maintaining Bank's compliance with all agreements and commitments made between the Bank and	c) monitoring and maintaining Bank's compliance with all agreements and commitments made between the Bank
Bank Indonesia and other authorities.	Indonesia and other authorities. The Director in charge of Compliance Function monitors the implementation of agreement, performance of
	commitment, Bank's commitment to obey the command and prohibition from the Bank Indonesia or from other
2) Submitting the report on fulfillment of	supervisory authorities. 2) The Director in charge of Compliance

IMPLEMENTATION OF INTERNAL AUDIT FUNCTION

duties and responsibilities on a periodical		
basis to the President Director with a copy		
to the Board of Commissioners or other		
authorities according to the organizational		
structure of the Bank.		

- 3) Formulate the strategy to encourage the development of Bank's Compliance Culture.
- Function has submitted the quarterly report on fulfillment of duties and responsibilities to the President Director, supplied with a copy to the Board of Commissioners.
- 3) Formulate the strategy to encourage the development of Bank's Compliance Culture.

The general duty of Director in charge of Compliance Function is to advise all organizational levels from the highest level to the operating personnel to comply with the principle of prudential banking, in order to develop Bank's Compliance Culture. Therefore, Circular of the Management Board

	No. 069 on Compliance Culture has been
	issued.
4) Proposing the compliance policy or compliance	4) Proposing the compliance policy or
principles to be stipulated by the Board of	compliance principles to be stipulated by
Directors.	the Board of Directors.
	Compliance Director has proposed compliance policies and principles that contained in the Compliance Cultures, Guidelines, and Assessments.
5) Set the compliance system and procedures for arrangement of Bank's internal	5) Specifying compliance system and procedures (Compliance Guideline).
regulation and guideline;	
	Compliance Director determines the
	Compliance Guideline as a guideline that is

	necessary for the Compliance Function to be
	implemented properly.
	This guideline is arranged according to the
	duties and responsibilities of the
	Compliance Director pursuant to Bank
	Indonesia Regulation No. 13/2/PBI/2011 of
	January 12, 2011 on Implementation of
	Compliance Function for Commercial Banks.
6) Ensure that all policies, provisions,	6) Ensure that all policies, provisions, system
system and procedures, as well as Bank's	and procedures, as well as Bank's business
business activities have complied with	activities have complied with Bank Indonesia
Bank Indonesia regulation and the	regulation and the applicable laws and
applicable laws and regulations;	regulations;
	The Director in charge of Compliance Function,

	together with the Compliance Task Force,
	coordinate with the relevant work units to
	ensure the availability and conformity of the
	guideline, system and procedures in each work
	unit with the regulation from the Financial
	Service Authority, Bank Indonesia regulation
	and the applicable laws and regulations for
	the principles of prudential banking.
7) Minimizing Bank's Compliance Risk	7) Minimizing Bank's Compliance Risk.
	In order to minimize Bank's Compliance Risk, the Compliance Director gives
	approval for Report on Compliance Risk
	made by the Compliance Task Force and
	provides advices for the management

	board, both verbally and in written by
	sending an Internal Memo, in the event
	that some improvements are necessary.
8) Take preventive measures to keep the	8) Take preventive measures to keep the policy
policy and/or decision made by the Board	and/or decision made by the Board of
of Directors of the Bank avoiding	Directors of the Bank avoiding violation of
violation of Bank Indonesia regulation	Bank Indonesia regulation and the applicable
and the applicable laws and regulations.	laws and regulations.
	The Director in charge of Compliance
	Function shall have the Board of Directors
	of the Bank make policy and/or decision that
	does not violate the regulation from the
	Financial Service Authority, Bank Indonesia
	regulation and other applicable laws and

	regulations by giving advice in every summit and meeting and providing Compliance Analysis.
9) Performing other duties related to the Compliance Function.	9) Performing other duties related to the Compliance Function. In order to monitor and maintain Bank's compliance with all agreements and commitments made between the Bank and Bank Indonesia or other supervisory authorities,
	Compliance Director performs monitoring of implementation of agreement, fulfillment of commitment, Bank's commitment to obey the command and prohibition from Bank Indonesia or other supervisory authorities.

b. Appointment of the Compliance Director	Appointment of the Compliance Director
conforms to the applicable laws and	conforms to the applicable laws and
regulations.	regulations.
c. The Board of Director has:	The Board of Director has:
- Approved Bank's compliance policy in	- Approved Bank's compliance policy in the
the form of a formal document of the	form of a formal document of the effective
effective compliance function.	compliance function.
- Been held responsible for	- Been held responsible for establishing an
communicating all policies,	effective and permanent compliance function
guidelines, system and procedures to	as a part of Bank's overall compliance
all organizational levels.	policy.
- Responsible for creating an effective and	- Responsible for creating an effective and

permanent compliance function as part of	permanent compliance function as part of the
the overall Bank's compliance policies	overall Bank's compliance policies.
d. Compliance Task Force holds the duties and	Compliance Task Force holds the duties and
responsibilities to:	responsibilities to:
1) Take necessary measures to develop Compliance	1) In order to support the development of
Culture in all Bank's business activities at	Compliance Culture in all Bank's business
all organizational levels;	activities at all organizational levels.
	Compliance Task Force has disseminated the
	information on regulation of the Financial
	Service Authority, Bank Indonesia Regulation
	and the applicable laws and regulations, both
	verbally or in written as in the Internal Memo,
	Inter-Branch Memo, training, etc.;
2) Carry out identification, measurement,	2) Compliance Task Force has carried out

monitoring and control of Compliance Risk	identification, measurement, monitoring and
with reference to Bank Indonesia Regulation	control of Compliance Risk based on the reports
on Implementation of Risk Management for	from the relevant work units, which include
Commercial Banks;	credit, treasury and investment functions,
	operational and service, trade financing,
	funding and debt instruments, Information
	System Technology and Management Information
	System, as well as Human Resource Management.
	In the event of violation to the applicable
	regulation or other issues that need
	improvement, the Compliance Task Force shall
	coordinate with the relevant work units both
	verbally or in written trough the internal
	memo.
	Risk Management Unit receives the report on

	Compliance Risk that is made by the Compliance
	Task Force to arrange report on risk
	profile/composition with reference to Bank
	Indonesia Regulation on Implementation of Risk
	Management for Commercial Banks.
3) Assess and evaluate the effectiveness, adequacy	3)Compliance Task Force has assessed and
and conformity of Bank's policy, provision,	evaluated the effectiveness, adequacy and
system and procedures with the applicable laws	conformity of Bank's policy, provision, system
and regulations;	and procedures with the regulation of the
	Financial Service Authority, Bank Indonesia
	regulation and other applicable laws and
	regulations in order to implement the
	principles of Prudential Banking;
4) Carry out review and/or recommend update and	4)Compliance Task Force has reviewed and/or

improvement of Bank's policy, system and	recommended update and improvement of Bank's
procedures for compliance with Bank Indonesia	policy, system and procedures for compliance
regulation and the applicable laws and	with the regulation of Financial Service
regulations;	Authority, Bank Indonesia regulation and the
	applicable laws and regulations, buy sending
	Internal Memo to the System and Procedures
	Department or to the relevant Work Unit with
	regard to the arrangement / review / update /
	improvement of the said policy, provision,
	system or procedures;
5) Put efforts to ensure that Bank's policy,	5)Compliance Task Force has carried out
provision, system and procedures, as well as	coordination and monitoring of arrangement /
business activities have complied with Bank	review / update / improvement of the said
Indonesia regulation and other applicable laws	policy, provision, system or procedures to
and regulations;	ensure that Bank's policy, provision, system

	and procedures, as well as business activities
	have complied with the regulation of Financial
	Service Authority, Bank Indonesia regulation
	and other applicable laws and regulations;
6) Perform other duties related to the Compliance	6)Perform other duties related to the Compliance
Function.	Function, such as:
	a) Monitoring of provision of fund in the form of credit (exposure group >= 2 billion Rupiah) for Compliance Analysis.
	b) Compliance Task Force assists the fulfillment
	of duties of the Director in charge of
	Compliance Function in monitoring and keeping
	Bank's compliance with all agreements and
	commitments made by the Bank with the

	Financial Service Authority and Bank
	Indonesia by following up the result of audit
	by Bank Indonesia, in order to ensure that it
	complies with the specified
	requirements/deadline, by:
	• Sending Internal Memo or Inter-Branch Memo
	to the relevant units on: Follow-Up for
	Result of Audit;
	• Holding a coordination meeting with the
	relevant work units to carry out
	monitoring of improvement.
3. Governance Outcome	
Criteria/Indicator	Analysis
a. The Bank has submitted the report on	The Bank has submitted the report on fulfillment

fulfillm	ent of duties of the	Director in c	charge	of duties of the Director in charge of Compliance
of Comp	liance Function and	special repo	rt to	Function and special report to Bank Indonesia and
Bank Inc	onesia and related pa	arty.		related party.
b. Scope of	the report on fulfi	llment of duti	ies of	Scope of the report on fulfillment of duties of
the Dir	ector in charge of	Compliance Fur	nction	the Director in charge of Compliance Function
conforms	to the applicab	le Bank Indo	onesia	conforms to the applicable Bank Indonesia
regulati	on.			regulation.
c. The Bank	has succeeded in re	ducing violati	ion of	There are some violations to the applicable
the appl	icable regulation;			regulation as indicated by the number of recorded
				penalties.
d. The Bank	has succeeded in de	veloping compl	liance	The Bank has succeeded in developing compliance
culture	in decision-making a	and its operat	tional	culture in decision-making and its operational
activiti	es.			activities.

F. IMPLEMENTATION OF INTERNAL AUDIT FUNCTION		
1. Governance Structure		
Criteria/Indicator	Analysis	
a. The organizational structure of Bank's IATF is in accordance with the applicable provision.	The organizational structure of Bank's IATF is in accordance with the applicable provision.	
 b. Satisfying the Internal Audit Function Standard for Commercial Banks ("SPFAIB"), by: 1) Arranging the Internal Audit Charter; 2) Establishing the Internal Audit Task Force ("SKAI") 3) Arranging the guideline to internal audit. 	<pre>Satisfying the Internal Audit Function Standard for Commercial Banks ("SPFAIB") by: 1) Arranging the Internal Audit Charter; 2) Establishing the Internal Audit Task Force ("SKAI") 3) Arranging the guideline to internal audit.</pre>	
c. The IATF is independent from the operational	The IATF is independent from the operational task	

task force.	force.
d. Providing quality human resource for effective	Providing quality human resource for effective
fulfillment of duties.	fulfillment of duties.
2. Governance Process	
Criteria/Indicator	Analysis
a. The Board of Directors is responsible for:	The Board of Directors is responsible for:
1) Establishment of internal control system,	1) Establishment of internal control system,
and ensuring the implementation of Bank's	and ensuring the implementation of Bank's
internal audit function at all managerial	internal audit function at all managerial
levels;	levels;
2) Follow-up for findings of Bank's internal	2) Follow-up for findings of Bank's internal
audit under the policy and direction from	audit under the policy and direction from
the Board of Commissioners.	the Board of Commissioners.

b.	The Bank implements internal audit function	The Bank implements internal audit function
	effectively in all aspects and elements of its	effectively in all aspects and elements of its
	activities that may directly be considered	activities that may directly be considered
	affecting the interests of the Bank and the	affecting the interests of the Bank and the
	community.	community.
с.	The Bank carries out periodical analysis by an	The Bank carries out periodical analysis by an
	external party on the effectiveness of	external party on the effectiveness of performance
	performance of IATF and its compliance with the	of IATF and its compliance with the SPFAIB every
	SPFAIB every three years.	three years.
d.	Proper audit plan by Bank's IATF, adequacy of	Proper audit plan by Bank's IATF, adequacy of
	scope of audit and the depth of audit.	scope of audit and the depth of audit.
e.	There is no violation in the realization of	There is no violation in the realization of audit
	audit plan by Bank's IATF.	plan by Bank's IATF.

f.	Bank was Planning and realizing quality	Bank was Planning and realizing quality
	improvement of human resource skills on a	improvement of human resource skills on a regular
	regular and sustainable basis.	and sustainable basis.
g.	The IATF has Performed the supervisory function	The IATF has Performed the supervisory function
	independently with proper scope of duties and	independently with proper scope of duties and in
	in accordance with the plan, implementation or	accordance with the plan, implementation or
	monitoring of audit result.	monitoring of audit result.
h.	IATF has Fulfilled the duties that at least	IATF has fulfilled the duties that at least
	include the following assessments on:	include the following assessments on:
	1) the adequacy of Bank's Internal Control	1) the adequacy of Bank's Internal Control
	System	System
	2) the effectiveness of Bank's Internal	2) the effectiveness of Bank's Internal Control
	Control System	System

3) performance quality	3) performance quality
i. Reporting all findings of examination according to the applicable provisions.	Reporting all findings of examination according to the applicable provisions.
j. Monitoring, analyzing and reporting the	Monitoring, analyzing and reporting the progress
progress of improvement follow up carried out	of improvement follow up carried out by the
by the audited.	audited.
k. IATF has compiled and updated the guidelines	IATF has compiled and updated the guidelines as
as well as systems and procedures for	well as systems and procedures for implementing
implementing the duties for internal auditors	the duties for internal auditors on a regular
on a regular basis according to applicable	basis according to applicable laws and
laws and regulations.	regulations.

3.	Governance Outcome	
	Criteria/Indicator	Analysis
a.	The Board of Directors is responsible for the	The Board of Directors has submitted the report on
	availability of report on implementation of	implementation of Bank's internal audit to the
	Bank's internal audit to the GMS.	GMS.
b.	Findings of audit by the IATF have been	Findings of audit by the IATF have been followed-
	followed-up and there is no recurrent finding.	up by the Board of Directors and the Auditee.
		There are some recurrent findings, but follow-up
		has been made by the Audited.
с.	IATF act objectively in performing the audit.	IATF has acted objectively in performing the
		audit.
d.	Internal Audit function has been carried out	Internal Audit function has been carried out

properly while taking into account the followings:
1) Audit program includes all work units on which
the implementation considers risk level in each
work unit.
2) Audit program and scope of audit are properly
in accordance with the principles of SPFAIB,
among others by the fulfillment of
independence, objectivity, no limitation of
scope and extent of internal audit.
3) Fulfillment of the number and quality of
internal auditor.
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G. IMPLEMENTATION OF EXTERNAL AUDIT FUNCTION	
1. Governance Structure	
Criteria/Indicator	Analysis
Assignment of audit to the Public Accountant and Public Accounting Firm shall at least meet the	Assignment of audit to the Public Accountant and Public Accounting Firm shall have met the
following aspects: a. Capacity of the appointed PAF	specified aspects.
b. Legality of contract agreement	
c. Scope of auditd. Professional standard of public accountant;	
and e. Communication between Bank Indonesia and the	
said PAF.	

2.	Governance Process	
	Criteria/Indicator	Analysis
a.	In the audit of Bank's financial statement, the	In the audit of Bank's financial statement, the
	Bank appointed a Public Accountant and PAF	Bank appointed Osman Bing Satrio & Eny Public
	registered in Bank Indonesia.	Accountant and Public Accountant Firm, a member of
		Deloitte Touche Tohmatsu that is registered in
		Bank Indonesia.
b.	Appointment of the same Public Accountant and	Appointment of the same Public Accountant and PAF
	PAF has complied with the applicable laws and	has complied with the applicable laws and
	regulations.	regulations.
с.	Appointment of Public Accountant and PAF is	Appointment of Public Accountant and PAF is made
	made upon approval from the GMS based on the	upon approval from the GMS based on the
	recommendation from the Audit Committee through	recommendation from the Audit Committee through

	the Board of Commissioners.	the Board of Commissioners.
d.	The appointed Public Accountant and PAF are	The appointed Public Accountant and PAF are
	capable of performing independently, satisfying	capable of performing independently, satisfying
	the professional standard of public accountant	the professional standard of public accountant and
	and contract agreement, as well as the	contract agreement, as well as the specified scope
	specified scope of audit.	of audit.
e.	Public Accountant has communicated with Bank	Public Accountant has communicated with Bank
	Indonesia with regard to the condition of the	Indonesia with regard to the condition of the
	audited Bank for the preparation and execution	audited Bank for the preparation and execution of
	of the audit.	the audit.
f.	Public Accountant has performed the audit	Public Accountant has performed the audit
	independently and professionally.	independently and professionally.
g.	Public Accountant has reported the result of	Public Accountant has reported the result of audit

	audit and the Management Letter to Bank Indonesia.	and the Management Letter to Bank of Indonesia.
3	. Governance Outcome	
	Criteria/Indicator	Analysis
а.	significant problems in the Bank and has been	Result of audit and Management Letter indicates significant problems in the Bank and has been submitted in a timely manner to the Bank of Indonesia.
b.	-	Scope of audit result shall at least conform to the scope of audit set forth in the applicable provision.
с.	The auditor acts independently in the audit.	The auditor acts independently in the audit.

IMPLEMENTATION OF RISK MANAGEMENT AND INTERNAL CONTROL SYSTEM

H. IMPLEMENTATION OF RISK MANAGEMENT AND INTERNAL CONTROL SYSTEM	
1. Governance Structure	
Criteria/Indicator	Analysis
to support the implementation of Risk Management and Internal Control System, such as	The Bank has a proper organizational structure to support the implementation of Risk Management and Internal Control System, such as the IATF, RMTF ("SKMR") and Risk Management Committee, as well as the Compliance Task Force.
b. The Bank has proper policy, procedures and determination of risk limit. 2. Governance Process	The Bank has proper policy, procedures and determination of risk limit as set forth in the Guideline to Risk Management ("BPMR").

IMPLEMENTATION OF RISK MANAGEMENT AND INTERNAL CONTROL SYSTEM

	Criteria/Indicator	Analysis
		The Board of Commissioners has definite duties and
	 Ind responsibilities, among others: approval for Risk Management policy, including Risk Management strategy and work frame that are specified in accordance with the risk appetite and risk tolerance; 	responsibilities, among others: 1) Giving approval for Risk Management policy, including Risk Management strategy and work frame that are specified in accordance with the risk appetite and risk tolerance as set forth
		in the Guideline to Risk Management ("BPMR").
2	2) Evaluating Risk Management policy and Risk Management Strategy no less than once in a	2) Evaluating Risk Management policy and Risk Management Strategy.
	year or more, in the event that there is change of factors that significantly affect	
	Bank's business;	
3) Evaluating the accountability report of the	3) Evaluating the accountability report of the	
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Board of Directors and periodically	Board of Directors and periodically providing	
providing direction for improvement of	direction for improvement of implementation of	
implementation of Risk Management policy.	Risk Management policy. Evaluation is made in	
Evaluation is made in order to ensure that	order to ensure that the Board of Directors	
the Board of Directors manages Bank's	manages Bank's activities and risks	
activities and risks effectively.	effectively.	
b. The Board of Directors has definite duties and	The Board of Directors has definite duties and	
responsibilities, among others:	responsibilities, among others:	
1) Making Risk Management policy, including	1) Making Risk Management policy, including Risk	
Risk Management strategy and frame work in	Management strategy and frame work in written	
written and comprehensively, including the	and comprehensively, including the overall risk	
overall risk limit and limit for each risk	limit and limit for each risk type, in	
type, in accordance with risk appetite and	accordance with risk appetite and risk	

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	risk tolerance to capital adequacy. Upon	tolerance to capital adequacy as set forth in
	approval from the Board of Commissioners,	the Guideline to Risk Management. Upon approval
	the Board of Directors shall set the said	from the Board of Commissioners, the Board of
	Risk Management policy, strategy and frame	Directors shall set the said Risk Management
	work;	policy, strategy and frame work;
	2) Arranging, specifying and updating the	2) Arranging, specifying and updating the
	procedures and instruments for identifying,	procedures and instruments for identifying,
	measuring, monitoring and controlling the	measuring, monitoring and controlling the risk;
	risk;	
	3) Arranging and specifying the mechanism of	3) Arranging and specifying the mechanism of
	transaction approval, including for the over	transaction approval, including for the over
	limit transaction and the authority of each	limit transaction and the authority of each
	position level;	position level;
1		

4) Evaluating and/or updating the policy,	4) Evaluating and/or updating the policy, strategy
strategy and frame work of Risk Management	and frame work of Risk Management as set forth
no less than once in a year or more, in the	in the Guideline to Risk Management ("BPMR")
event that there is change of factors that	
significantly affect Bank's business, risk	
exposure, and/or risk profile.	
5) Determining the organizational structure,	5) Determining the organizational structure,
including the definite authority and	including the definite authority and
responsibility with regard to the	responsibility with regard to the
implementation of Risk Management;	implementation of Risk Management;
6) Being responsible for the implementation of	6) Being responsible for the implementation of
Risk Management policy, strategy and frame	Risk Management policy, strategy and frame work
work approved by the Board of Commissioners	approved by the Board of Commissioners and

and evaluating and providing direction based	evaluating and providing direction based on the
on the reports submitted by the RMTF,	reports submitted by the RMTF, including the
including the report on risk profile;	report on risk profile;
7) Ensuring that all material risks and impacts	7) Ensuring that all material risks and impacts
arising from the said risk have been	arising from the said risk have been followed-
followed-up and that accountability report	up and that accountability report has been
has been submitted regularly to the Board of	submitted regularly to the Board of
Commissioners. The said report includes -	Commissioners;
among others- progress report and issues	
related to material risks, supplied with	
improvement measures that have been taken,	
being taken and will be taken;	
8) Ensuring that the implementation of	8) Ensuring that the implementation of improvement
improvement measures for issues or violation	measures for issues or violation in Bank's

in Bank's business is identified by the	business is identified by the IATF;
IATF;	
9) Developing Risk Management culture,	9) Developing Risk Management culture, including
including risk awareness, at all	risk awareness, at all organizational levels,
organizational levels, including proper	including proper communication among all
communication among all organizational	organizational levels on the importance of
levels on the importance of effective	effective internal control;
internal control;	
10) Ensuring the adequacy of financial capacity	10) Ensuring the adequacy of financial capacity and
and infrastructure to manage and control the	infrastructure to manage and control the risk;
risk;	
11) Ensuring that Risk Management function has	11) Ensuring that Risk Management function has been

been implemented independently, as reflected	implemented independently, as reflected in the
in the separation of function between the	separation of function between the RMTF -that
RMTF -that performs risk identification,	performs risk identification, measurement,
measurement, monitoring and control- and	monitoring and control- and task force that
task force that execute and finalize the	execute and finalize the transaction.
transaction.	
c. The Bank has implemented comprehensive and	The Bank has implemented proper control system.
reliable internal control system.	Improvement is necessary on the implementation.
3. Governance Outcome	
Criteria/Indicator	Analysis
a. The Bank has implemented effective Risk	The Bank has implemented effective Risk
Management, which is adjusted to the objective,	Management, which is adjusted to the objective,
business policy, size and complexity of Bank's	business policy, size and complexity of Bank's
business and capacity.	business and capacity.

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b.	The Board of Commissioners and Directors	The Board of Commissioners and Directors
	(Management Board) are capable of performing	(Management Board) are capable of performing
	active supervision of the implementation of	active supervision of the implementation of Risk
	Risk Management policy and strategy.	Management policy and strategy.
с.	The Bank does not commit business activities	The Bank does not commit business activities
	exceeding its capital capacity to absorb loss	exceeding its capital capacity to absorb loss
	risk.	risk.

LENDING TO RELATED PARTY AND LARGE EXPOSURES

I. LENDING TO RELATED PARTY AND LARGE EXPOSURES	
1. Governance Structure	
Criteria/Indicator	Analysis
The Bank has Had the written and definite policies, systems and procedures for the provision of lending to related party and large exposure lending, monitoring and settlement of the problem.	The Bank has Had the written and definite policies, systems and procedures for the provision of lending to related party and large exposure lending, monitoring and settlement of the problem.
2. Governance Process	
Criteria/Indicator	Analysis
a. The Bank has regularly evaluates and update policies, systems and procedures referred to in order to comply with the	The Bank has regularly evaluates and update policies, systems and procedures referred to in order to comply with the provisions and

LENDING TO RELATED PARTY AND LARGE EXPOSURES

provisions and the applicable legislation.	the applicable legislation.
b. There is a proper process to ensure	There is a proper process to ensure lending to
lending to related party and large	related party and large exposure lending in
exposure lending in accordance with the	accordance with the principles of prudential
principles of prudential banking.	banking
c.Decision-making in the lending is made	Decision-making in the lending is made
independently by the Management Board	independently by the Management Board without any
without any intervention of the related	intervention of the related party and/or other
party and/or other parties.	parties.
3. Governance Outcome	

LENDING TO RELATED PARTY AND LARGE EXPOSURES

Criteria/Indicator	Analysis
a. Implementation of lending to related party	Implementation of lending to related party and/or
and/or large exposure lending by the Bank have:	large exposure lending by the Bank have:
1) Complied with Bank Indonesia regulation on	1) Complied with Bank Indonesia regulation on
Legal Lending Limit and taking into account	Legal Lending Limit and taking into account
the principles of prudential banking and the	the principles of prudential banking and the
applicable laws and regulations;	applicable laws and regulations;
2) Considering capital capacity and	2) Considering capital capacity and
distribution/diversification of lending	distribution/diversification of lending
portfolio.	portfolio.
b. The report as referred to in number 1) has	The report as referred to in number 1) has been
been submitted regularly to Bank Indonesia in	submitted regularly to the Financial Service
a timely manner.	Authority in a timely manner.

TRANSPARANCY OF FINANCIAL AND NON FINANCIAL CONDITION, REPORT ON IMPLEMENTATION OF GOOD CORPORATE GOVERNANCE AND INTERNAL REPORTING

J. TRANSPARENCY OF FINANCIAL AND NON FINANCIAL CONDITION, REPORT ON IMPLEMENTATION OF GOOD

CORPORATE GOVERNANCE AND INTERNAL REPORTING

1. Governance Structure

1. Governance Structure	
Criteria/Indicator	Analysis
a. The Bank has the policy and procedures for	The Bank has the policy and procedures for methods
methods of implementation fo transparance fo	of implementation fo transparance fo financial and
financial and non-financial condition.	non-financial condition.
b. The Bank must submit the Report on	The Bank must submit the Report on Implementation
Implementation of GCG at every end of financial	of GCG at every end of financial year, with a
year, with a scope that is in accordance with	scope that is in accordance with the applicable
the applicable provision.	provision.

с.	Availability of complete, accurate and timely	Availability of complete, accurate and timely
	internal reporting that is supported by proper	internal reporting that is supported by proper
	MIS.	MIS.
d.	Availability of reliable informastion system	Reliable informastion system si available, but
	that is supported by competent human resource	improvement is needed for human resource
	and proper IT security system.	competence and proper IT security system.
2		
Ζ.	Governance Process	
	Criteria/Indicator	Analysis
	Criteria/Indicator	Analysis
	Criteria/Indicator	Analysis The Bank has transparently presented its
	The Bank has transparently presented its	The Bank has transparently presented its
	The Bank has transparently presented its financial and non-financial conditions to the	The Bank has transparently presented its financial and non-financial conditions to the

applicable regulations.	applicable regulations.
b. The Bank has made the products information	The Bank has made the products information
become transparent in accordance with Bank	become transparent in accordance with Bank
Indonesia regulations on the Transparency	Indonesia regulations on the Transparency of
of Bank's Products Information and the Use	Bank's Products Information and the Use of
of Customer Personal Data, such as:	Customer Personal Data.
1) Written information on Bank's product that	
meets the specified minimum requirements;	
2) Bank Officers (the Customer Service and	
Marketing Officer) have explained product	
information to the customers;	
3) Product information is disclosed according	
to its true condition;	
4) The Bank has disclosed to the customers	

	whenever there are changes of product	
	information;	
5)	Product information can be read and	
	understood easily;	
6)	The Bank has product information service	
	that is easily accessible for public;	
7)	The Bank has explained to the customers the	
	objective and consequence of distribution of	
	personal data.	
8)	The customers whose personal data are	
	distributed have given their approval for	
	disclosure of personal data.	
c.Th	e Bank has made transparent the	The Bank has made transparent the procedures
pr	cocedures for customer complaints and	for customer complaints and settlement of
se	ettlement of disputes to the customer in	disputes to the customer in accordance with

accordance with Bank Indonesia regulation	Bank Indonesia regulation on Customer
on Customer Complaints and Banking	Complaints and Banking Mediation
Mediation.	
d. The Bank has prepared and presented a	The Bank has prepared and presented a report
report with the procedure, type and scope	with the procedure, type and scope specified
specified in Bank Indonesia regulation on	in Bank Indonesia regulation on Transparency
Transparency of Bank's Financial	of Bank's Financial Condition.
Condition.	
e. The bank has prepared a report on the	The bank has prepared the report on the
implementation of GCG with the contents	implementation of GCG in accordance with the
and scope that are in accordance with the	applicable regulations, by providing the
applicable provisions.	data and information according toh the
	findings of examination by Bank Indonesia.

f.	In the event that the Report on Implementation	Report on Implementation of GCG conforms to the
	of GCG does not conform to the real condition,	real condition.
	the Bank shall immediately submit the revision	
	completely to Bank Indonesia, and any Bank that	
	has its homepage shall publish it on the	
	homepage.	
g.	In the event that there is difference in the	There is no difference in the Rank of GCG Factor
	Rank of GCG Factor from the self assessment in	from the self-assessment in Bank's Report on
	Bank's Report on Implementation of GCG and	Implementation of GCG and assessment result of
	assessment result of implementation of GCG by	implementation of GCG by the Financial Service
	Bank Indonesia, the Bank:	Authority.
	1) Shall at least make a revision of the Rank	
	of GCG Factor and Definition of Rank from	
	the said self assessment to the public in a	
	Condensed Financial Statement for the	

nearest period; 2) Shall immediately submit the complete revision of self-assessment on Bank's GCG to Bank Indonesia, and any Bank that has its homepage shall publish it on the homepage.	
3. Governance Outcome Criteria/Indicator	Analysis
 a. Annual Report has been completely and on time submitted by Bank to the Shareholders and at least to : 1) Bank Indonesia; 2) YLKI; 	 a. Annual Report has been completely and on time submitted by Bank to the Shareholders and at least to : 1) Bank Indonesia; 2) YLKI;

4) Association of Banks in Indonesia;	4) Association of Banks in Indonesia;
5) Indonesia Banking Development Institute;	5) Indonesia Banking Development Institute;
6) 2 (Two) Research Institutes in Financial	6) 2 (Two) Research Institutes in Financial and
and Economics field	Economics field
7) 2 (Two) Economy and Finance Magazines	7) 2 (Two) Economy and Finance Magazines
b. The Bank has presented the report on its	The Bank has presented the report on its homepage
homepage with the specified scope, including:	with the specified scope, including:
1) Annual Report (financial and non-	1) Annual Report (financial and non-financial);
<pre>financial);</pre>	
2) Quarterly Condensed Financial Statements	2) Quarterly Condensed Financial Statements on
on no less than 1 (one) Indonesian	no less than 1 (one) Indonesian newspapers
newspapers having a wide distribution	having a wide distribution range in the area
range in the area where head office of the	where head office of the Bank resides.
Bank resides or the domiciles of KCBA.	

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c.GCG implementation report has reflected the	GCG implementation report has reflected the
actual condition of the Bank or the	actual condition of the Bank or the
condition according to the result of Bank's	condition according to the result of Bank's
self-assessment and has been supplied with	self-assessment and has been supplied with
the result of Bank' self-assessment to:	the result of Bank' self-assessment.
1) Scope of GCG as referred to in BIR on	
GCG and the result of self-assessment on	
the implementation of GCG;	
2) Share ownership by members of the Board	
of Commissioners and financial	
relationship and family relationship	
between members of the Board of	
Commissioners and other members of the	
Board of Commissioners, members of the	
Board of Directors and/or Bank's share	

holders;
3) Share ownership by members of the Board
of Directors and financial relationship
and family relationship between members
of the Board of Directors and other
members of the Board of Commissioners,
members of the Board of Directors and/or
Bank's share holders;
4) Share ownership by members of the Board
of Directors and financial relationship
and family relationship between members
of the Board of Directors and members of
the Board of Commissioners, other
members of the Board of Directors and/or
Bank's share holders;
5) Remuneration package/policy and other

	facilities for members of the Board of
	Commissioners and the Board of
	Directors;
6)	Share option owned by the Board of
	Commissioners, the Board of Directors
	and Executive Officers;
7)	The highest to lowest salary ratio;
8)	Frequency of meeting of the Board of
	Commissioners meets the requirements;
9)	The number of internal fraud and settlement
	efforts by the Bank;
10) Transaction with conflict of interests;
11) Share buy-back and/or Bank's bond buy-back;
12) Provision of fund for social program and
	political activities, both in cash or non-
	cash;

TRANSPARANCY OF FINANCIAL AND NON FINANCIAL CONDITION, REPORT ON IMPLEMENTATION OF GOOD CORPORATE GOVERNANCE AND INTERNAL REPORTING

c. Report on Implementation of GCG has been	The Bank has submitted the Report on
submitted completely and in a timely manner to	Implementation of GCG to the specified party
the shareholders and to:	completely and in a timely manner.
1) Bank Indonesia;	
2) Indonesian Consumers Protection Foundation	
("YLKI");	
3) Rating Agency in Indonesia;	
4) National Bank Association in Indonesia;	
5) Indonesian Banking Development Institute	
("LPPI");	
6) 2 (two) Research Agencies in Economics and	
Finance;	
7) 2 (two) Economics and Finance Magazines.	
d. Report on Implementation of GCG has been	The Bank has published the Report on

	published on the homepage in a timely manner.	Implementation of GCG on the homepage in a timely
		manner.
e.	Mediation for settlement of customer complaint	Mediation for settlement of customer complaint has
	has been carried out properly.	been carried out properly.
f.	The Bank implements transparence of information	The Bank has implemented transparence of
	on product and the use of customer's data.	information on product and the use of customer's
		data.

K. BANK'S STRATEGIC PLAN 1. Governance Structure	
Criteria/Indicator	Analysis
a. Bank's strategic plan has been arranged in the form of a Corporate Plan and Business Plan according to the vision and mission of the Bank.	form of a Corporate Plan and Business Plan
b. Bank's strategic plan is fully supported by the Owner, as indicated by the commitment and efforts of the Owner to strengthen Bank's capital.	Bank's strategic plan is fully supported by the Owner, as indicated by the commitment and efforts of the Owner to strengthen Bank's capital.

Criteria/Indicator		Analysis
a.		The Bank has arranged its realistic, comprehensive and achievable Business Plan while considering the
	while considering the principles of prudential	
	banking and being responsive to the internal	responsive to the internal and external changes.
	and external changes.	
b.	Bank's Business Plan is approved by the Board of Commissioners.	Bank's Business Plan is approved by the Board of Commissioners.
с.	The Board of Directors has communicated Bank's Business Plan to:	The Board of Directors has communicated Bank's Business Plan to Bank's Shareholders and all
	1) Bank's Shareholders	organizational levels in the Bank
	2) All organizational levels in the Bank	

d.	The Board of Directors has implemented Bank's	The Board of Directors has implemented Bank's
	Business Plan ("RBB") effectively.	Business Plan ("RBB") effectively. In general,
		Bank's Business Plan has been achieved.
e.	The arrangement and submission of RBB refers to	The arrangement and submission of RBB refers to
	Bank Indonesia regulation on Bank's Business	Bank Indonesia regulation on Bank's Business Plan,
	Plan, and the Bank has taken into account the	and the Bank has taken into account the
	followings:	followings:
	1) The external and internal factors that may	1) The external and internal factors that may
	affect the continuity of Bank's business;	affect the continuity of Bank's business;
	2) Principles of prudential banking;	2) Principles of prudential banking;
	3) Implementation of Risk Management;	3) Implementation of Risk Management;
	4) Sound Banking principles.	4) Sound Banking principles.
f.	The Board of Commissioners has performed	The Board of Commissioners has performed

	supervision on the implementation of Bank's	supervision on the implementation of Bank's
	Business Plan.	Business Plan.
g.	The Owner does not express seriousness and/or	The Owner does not express seriousness and/or does
	does not take necessary measures to support the	not take necessary measures to support the Bank's
	Bank's strategic plan, as indicated in the weak	strategic plan, as indicated in the weak
	commitment and efforts of the Owner to	commitment and efforts of the Owner to strengthen
	strengthen Bank's capital.	Bank's capital.
2	. Governance Outcome	
	Criteria/Indicator	Analysis
a.	Corporate Plan and Business Plan are drawn by	Corporate Plan and Business Plan are drawn by the
	the Board of Directors and approved by the	Board of Directors and approved by the Board of
	Board of Commissioners.	Commissioners.

b.	Bank's Corporate Plan and Business Plan, along	Bank's Corporate Plan and Business Plan, along
	with the realization, have been communicated by	with the realization, have been communicated by
	the Board of Directors to the Majority	the Board of Directors to the Majority
	Shareholders and to all organizational levels	Shareholders and to all organizational levels in
	in the Bank.	the Bank.
с.	Bank's Business Plan indicates the continuing	Bank's Business Plan indicates the continuing
	growth of the Bank.	growth of the Bank.
d.	Bank's Growth provides economic and non-	Bank's Growth provides economic and non-economic
	economic values for the stakeholders.	values for the stakeholders.
e.	Bank's strategic plan is made based on the	Bank's strategic plan is made based on the
	comprehensive analysis by considering business	comprehensive analysis by considering business
	opportunities and strength of the Bank, as well	opportunities and strength of the Bank, as well as

	as by identifying its weakness and the threats	by identifying its weakness and the threats (SWOT
	(SWOT Analysis).	Analysis).
f.	Bank's strategic plan shall be supported by	Bank's strategic plan shall be supported by
	provision of proper infrastructure, such as HR,	provision of proper infrastructure, such as HR,
	IT, office network, policy and procedures.	IT, office network, policy and procedures.
g.	There is intervention of the Owner on the	There is no intervention of the Owner on the
	sharing of Bank's profit without considering	sharing of Bank's profit.
	capitalization efforts to support Bank's	
	strategic plan.	
h.	The Owner is not capable of overcoming the	Bank's capital meets the specified requirement.
	shortfall of Bank's capital or Bank's capital	
	is lower than the specified requirement.	